

# Surgical implementation gap: an interrupted time series analysis with interviews examining the impact of surgical trials on surgical practice in England

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### **ABSTRACT**

**Objectives** Landmark studies published near the turn of the 21st century found an implementation gap concerning the effect of evidenced-based findings on clinical practice. The current study examines the uptake of six trials that produced actionable findings to describe the effects of evidence on practice and the reasons for those effects.

**Design** A sequential, explanatory mixed methods study was conducted. First, a quantitative study assessed whether actionable findings from large, publicly funded elective surgical trials influenced practice. Subsequently, qualitative interviews were conducted to explain the quantitative findings.

**Setting** Changes in NHS-funded practice were tracked across hospitals in England. Interviews were conducted online

**Data and participants** The six surgical trials were funded and published by England's National Institute for Health Research's Health Technology Assessment programme between 2006 and 2015. Quantitative time series analyses used data about the frequencies or proportions of relevant surgical procedures conducted in England between 2001 and 2020. Subsequently, qualitative interviews were conducted with 25 participants including study authors, surgeons and other healthcare staff in the supply chain. Transcripts were coded to identify major temporal events and Consolidated Framework for Implementation Research (CFIR) domains/ constructs that could influence implementation. Findings were synthesised by clinical area.

Results The quantitative analyses reveal that practice changed in accordance with findings for three trials. In one trial (percutaneous vs nasogastric tube feed after stroke), the change took a decade to occur. In another (patella resurfacing), change anticipated the trial findings. In the third (abdominal aortic aneurysm repair), changes tracked the evolving evidence base. In the remaining trials (two about varicose veins and one about gastric reflux), practice did not change in line with findings. For varicose veins, the results were superseded by a further trial. For gastric reflux, surgical referrals declined as medical treatment increased. The exploratory qualitative analysis informed by CFIR found that evidence from sources apart from the trial in question was mentioned as

# WHAT IS ALREADY KNOWN ON THIS TOPIC

- ⇒ Publicly funded randomised controlled trials comparing the efficacy of two or more treatments can produce directive results for clinical practice that stand to improve health.
- ⇒ However, previous studies have suggested that implementation of results is slow and may not take place at all.

# WHAT THIS STUDY ADDS

- ⇒ Systematic failure to respond to evidence is no longer apparent, at least in the domain of elective surgery in a highincome country (England).
- ⇒ As trial evidence accumulates, there is an increasing chance that the findings of one trial will be superseded by findings from other contemporaneous studies.
- ⇒ Recommended (or evidence-based) changes in practice may be delayed while policy makers wait for additional evidence and a gradual change in structures and norms.

# HOW THIS STUDY MIGHT AFFECT RESEARCH, PRACTICE OR POLICY

- ⇒ Research commissioners and trial authors could be jointly responsible for ensuring that trial findings are accessible to inform implementation.
- ⇒ Evidence-based practice should be build around assimilating the totality of evidence rather than a simple 'question and answer' paradigm.





# Original research

a reason for non-adoption in the three trials where evidence did not affect practice and in the trial where uptake was delayed. There were no other consistent patterns in the qualitative data.

**Conclusion** While practice does not always change in the direction indicated by clinical trials, our results suggest that individuals, official committees and professional societies do assimilate trial evidence. Decision-makers seem to respond to the totality of evidence such that there are often plausible reasons for not adopting the evidence of any one trial in isolation.

### INTRODUCTION

Organisations that fund clinical research often prioritise pragmatic randomised controlled trials (RCTs) that can generate robust evidence to improve healthcare. Such agencies include, but are not limited to, the National Natural Science Foundation in China, the National Institute for Health (NIH)-Healthcare Systems Research Collaboratory programme in the USA and the National Institute for Health and Care Research (NIHR)-Health Technology Assessment (HTA) programme in the UK. However, even results that appear to yield clear benefits for one treatment over another may not change practice.<sup>2</sup> Based on trials published in the late 20th century, widely reported studies find that only half of actionable trial findings are implemented in practice and that it may take 17 years for robust evidence-based practices to become routine.3-5 These studies contributed to the development of 'implementation science', which seeks to understand the circumstances that facilitate the implementation of evidence-based findings.

Two large studies have examined the impact of the UK's HTA programme between 1993 and 2013.<sup>6</sup> <sup>7</sup> Both concluded that the programme could positively impact patient outcomes through changes in perceived policy and practice. To improve impact, the later study recommended targeted funding for dissemination and increased transparency around patient involvement. The study also called on researchers to consider implementation from the outset.<sup>7</sup> However, what these studies lack is a contribution to our understanding of what factors and challenges impact successful implementation of the intervention itself or how these factors can be addressed.

The reasons describing why implementation does, or does not occur, can be organised using an internationally regarded framework called the Consolidated Framework for Implementation Research (CFIR). The CFIR includes 41 empirically supported constructs organised across five domains, including characteristics of the innovation in question (eg, two constructs include evidence strength and cost), individuals involved (eg, knowledge and self-efficacy), inner setting (eg, culture and available resources), outer setting (eg, external policies/incentives and patient needs) and the process encouraging uptake (eg, planning and patient engagement). In this study, we

aim to use the CFIR to theoretically inform our data collection and help to organise our interpretation of the qualitative results.

In a previous study, we used the Hospital Episode Statistics (HES) database to track the performance of emergency surgical procedures assessed in three trials funded by the NIHR HTA programme. In two trials, Distal Radius Acute Fracture Fixation Trial (DRAFFT)<sup>10</sup> and Proximal Fracture of the Humerus: Evaluation by Randomisation (ProFHER), 11 we found that use of the superior option increased in practice. But surprisingly, that increase started before study findings were published. In a third trial, the Ankle Injury Management (AIM), 12 we found that the frequency of the intervention remained high despite the trial findings favouring the less invasive comparator. Overall, we found that publication of trial results was not followed by a change in practice. Similar to the previous HTA evaluations, <sup>67</sup> we failed to conceptualise why or how practice had or had not changed.

In the current study, we aim to extend our previous work to provide this missing evidence. We adopt a mixed methods design with an expanded number of elective surgical trials of mixed surgical populations. Our first aim is to describe quantitatively whether practice changed after the publication of each trial. Our second aim is to qualitatively explore why practice had or had not changed.

### **METHODS**

### Study design

A sequential, explanatory, mixed methods study design was used in which the quantitative phase was followed by the qualitative phase to contextualise the quantitative findings. 13 We aimed to increase the number and type of trials considered in our analysis which can increase the depth, breadth and usefulness of our findings. The quantitative study was approved by the University Hospitals Birmingham NHS Foundation Trust. The mixed methods study was reviewed by the UK's Health Research Authority which delegated responsibility for ethical approval to the University of Warwick. The study was preregistered on the Open Science Framework platform (osf.io/j6qdc). The methodological orientation underpinning the study was subtle realism, in which the research aims to represent the reality of clinical practice.

### Research team

The core research team was led by a professor with over 40 years of experience in medicine (RL), an assistant professor trained in mixed methods research and psychology (KAS), and a hospital statistician with experience using the HES database (FE). The team was further complimented by academic experts in implementation science (AG and LK) and clinicians specialising in the clinical areas examined (AM, OT, AWB, AB).

### Patient and public involvement

Before obtaining ethical approval, the study was discussed with four public contributors whose comments shaped our semistructured interview guide. After the transcripts were coded, four additional contributors reviewed the meaningfulness and trustworthiness of our interpretations.

### **Trial selection**

The trials were selected by reviewing the titles and abstracts of 655 studies published in the *Health Technology Assessment* journal between 2006 and 2015 (inclusive). We included surgical trials with actionable findings, that is, the trials with the greatest potential to influence practice.<sup>14</sup>

We defined 'actionable' findings as those in which the experimental treatment was found to be superior to the comparator(s), or not inferior to comparator(s) with known lower costs and side effects. We excluded trials that did not yield actionable findings. We also excluded pilot/feasibility studies.

We selected surgical trials because we can track the uptake of findings electronically through routine data (using the HES database). We defined 'surgery' as an invasive procedure with some cutting of tissues. Nine trials were initially identified, including three that were in our previous study (DRAFFT, ProFER and AIM)<sup>9</sup> and six new trials (FOOD, EVAR, REFLUX, KAT, REACTIV and CLaSS). The trials selected were reviewed by three NIHR HTA administrators who did not identify any missed surgery trials. Each trial is described below. Further details are in online supplemental material 1.

- ► Stroke: The Feed Or Ordinary Diet (FOOD) trial compared the proportion of patients surviving without disability after being admitted to hospital with a stroke and experiencing either nasogastric (NG) tube feeding or percutaneous endoscopic gastrostomy tube feeding. NG tube feeding was identified as the superior treatment. <sup>15</sup>
- ► Gastro-oesophageal reflux disease: The Randomised Evaluation oF Laparoscopic sUrgery for refluX (REFLUX) trial compared reflux severity after laparoscopic fundoplication to continued medical management. Surgery was identified as the superior treatment. <sup>16</sup> <sup>17</sup>
- Abdominal aortic aneurysm: The EndoVascular Aneurysm Repair (EVAR) 1 trial compared mortality for patients after experiencing endovascular or open repair. Their 30-day results favoured endovascular repair. EVAR 2 compared endovascular repair to no surgery for patients unfit for open surgery and its results were more nuanced. The current study focuses on EVAR 1.
- ► Knee replacement: The Knee Arthroplasty Trial (KAT) compared patient-reported outcomes for patients who experienced a total knee replacement with or without patella resurfacing. <sup>19</sup> While the outcomes did not differ, the cost-effectiveness analysis supported resurfacing.
- ► Varicose veins 1: The Randomised and Economic Assessment of Conservative and Therapeutic Interventions for

- Varicose Veins (REACTIV)<sup>20</sup> trial compared patientreported outcomes after experiencing surgery over conservative treatments. Surgery was identified as the superior treatment.
- ▶ Varicose veins 2: The Comparison of LAser, Surgery and foam Sclerotherapy (CLaSS)<sup>21</sup> trial compared patient-reported outcomes after experiencing endovenous laser ablation, surgery or sclerotherapy. Endovenous laser ablation was identified as the superior treatment.

### **Quantitative data**

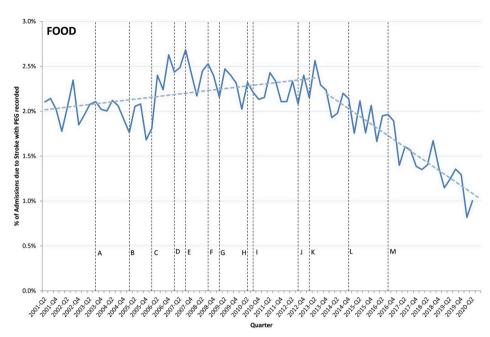
### Collection

Quantitative data were retrieved from the HES database.<sup>22</sup> The HES database captures single records of NHS-funded activity to inform hospital remuneration and policy. HES records are given in ICD-10 (International Classification of Diseases 10th revision) diagnosis codes and OPCS-4 (Office of Population Censuses and Surveys Classification of Interventions and Procedures version 4) procedure codes. Patient details (eg, age) and administrative details (eg, emergency/elective admissions) are also captured. Hospital coders and surgeons provided advice to capture the procedures described in each HTA report. The HES database does not contain information about why patients are referred to hospital and coding activity can be affected by policy changes.

We planned to plot the treatments considered in each clinical area as comparable proportions of use in 3-month intervals, starting in 2001 and ending in the first quarter of 2020. However, for the FOOD trial, data could not be extracted for NG tube insertions; here the denominator was the first admission for all patients admitted with stroke who spent at least one night in hospital. For the REFLUX trial, data could not be captured about conservative medical management; here data were plotted using the number of treatments, and we did not restrict to the first surgical intervention per patient. For the REACTIV/CLaSS trials, the timeline starts in 2006 because this is when outpatient data about endovenous laser ablation became available on HES. Full details on data extraction are contained in online supplemental material 2.

### Analysis

Quantitative tests involved fitting a linear model to the time series data, where the outcome variable was the respective indicator for the trial and the predictor variable was the period. To assess whether there was a break in the trend, we used a cumulative sum test of recursive residuals. Where a break was identified, the date of the break was located using a Wald test. Then, separate linear models were fitted before and after this date. The analyses were performed using STATA statistical software: Release V.15 SE (StataCorp LLC, Texas, USA), p values <0.05 were considered statistically significant. Trials for which the trend ultimately moved in the direction anticipated by trial findings



- A FOOD recruited ends
- B FOOD published
- C FOOD HTA report published and NICE guidelines published recommending NG tube for shortterm use
- D Stroke medicine recognized as a sub-discipline
- E Study published supporting use of
- Royal College guidelines published supporting NG tube use
- ACT FAST Stroke campaign launches
- H NICE Quality standard published around admissions to specialist acute stroke units
- General Medical Council's Treatment and Care Towards the End of Life published
- Royal College guidelines published supporting NG tube use
- K Stroke Sentinel National Audit commences

supporting NG tube use

Five Year Forward View published M Royal College guidelines published

Figure 1 FOOD trial timeline. Note: This figure shows the percentage of admissions with primary diagnosis of stroke where the patient staved overnight and had a PEG recorded during their stay, along with events potentially influencing implementation of evidence-based findings from the FOOD trial, FOOD. Feed Or Ordinary Diet; HTA, Health Technology Assessment; NG, nasogastric; PEG, percutaneous endoscopic gastrostomy.

were considered 'implemented' and trials for which the trend did not move in the anticipated direction were considered 'not implemented'.

### Qualitative data

### Collection

Graphs summarising the quantitative analyses were produced to discuss with interview participants. The graphs included lines indicating when trial recruitment ended and when the results were published in the Health Technology Assessment journal.

Snowball sampling methods were used to purposively recruit interview participants who would have knowledge of the trial and the procedures investigated. Clinical area specialists on our research team were provided with a template email to contact the participants on behalf of the project. Our recruitment started with up to two trial authors who would be aware of clinical practice, for example, chief investigators, but not statisticians. These participants were then asked to identify surgeons and other healthcare staff who could offer varying perspectives; each new participant could recommend further participants. The chief investigators for the REFLUX and EVAR trials were not available. For the REFLUX trial, none of the coauthors responded to recruitment emails, and for EVAR, an interview with an alternative author was delayed until December 2021. In both trials, our interviews started with surgeons recommended by our clinical area specialists.<sup>2</sup>

Participants were provided with an information sheet describing our study aims and indicated their informed consent before their interview started.

Interviews were conducted from February 2021 to December 2021 by KAS (identifies as female) using Microsoft Teams according to a semistructured guide (online supplemental material 3) and typically lasted less than 30 min. The guide was pilot tested and revised with coauthor input. During the interviews, the relevant graph(s) were presented for discussion. Participants were invited to freely discuss what they believed influenced practice across the 20 years displayed on the graphs. Probing questions included in our interview guide were used flexibly to capture information according to the Consolidated Framework for Implementation Research's (CFIR) theoretical domains: that is, one question for each domain.8 Transcripts of the audio recordings were created with identifiable information redacted. Videos of the interviews were retained to check for accuracy during analyses and thereafter deleted.

### Analyses

Anonymised transcripts were uploaded to NVivo V.1.0 for coding. Initial coding was conducted by a single researcher (KAS) with emerging codes reviewed by KAS and AG. The coding approach was deductive and involved two types of codes. The first code type described temporal events that could influence implementation, for example, a new National Institute for Health and Care Excellence (NICE) guideline. Only events confirmed by reviews of documents or online searches were added to our graphs. The second type of code depicted each of the 41 CFIR constructs organised by domain according to the 2014 CFIR codebook, 8 24 with an opportunity to add inductive codes as and when identified during our analysis. While the interview probe questions broadly reflected the CFIR domains, the second type of more exploratory coding took place at the level of the CFIR constructs to enable a higher level conceptualisation of the raw data.

### Within trial analysis

Next, to explore patterns within each trial, we examined the data across the CFIR domains. We searched the data for evidence of barriers or facilitators to implementation and examples of these barriers or facilitators which could provide illustrative quotes. The results are presented as narratives to illustrate the most illuminating information captured in the interviews. We present all coded data online supplemental tables.

### Across trial analysis

Finally, we examined the data across trials. We explored patterns across constructs for all six trials (ie, the whole dataset). This stage of our analysis focused on the abstraction of the data to identify the overarching lessons for implementation of trials across our dataset. To enhance the transparency of this process, a summary table was created to identify constructs across trials that consistently represented barriers or facilitators for trials.

In this stage of analysis, we confirmed that no new themes arose from the data about implementation beyond those given by the CFIR.<sup>25</sup> The final codes and our interpretations were cross-checked through conversations with the research team, public contributors and administrators from the NIHR Centre for

Engagement and Dissemination. Online supplemental material 4 contains all extracted data.

### **RESULTS**

The quantitative results are presented in graphical time series (figures 1–5), where solid lines represent how often each treatment was used and dashed lines represent the estimated trends. This information is presented within the qualitative results as narratives to describe the major temporal events and the CFIR domains that influenced implementation by clinical area. Our exploratory findings are mapped across trials according to the CFIR domains which are presented in square brackets.

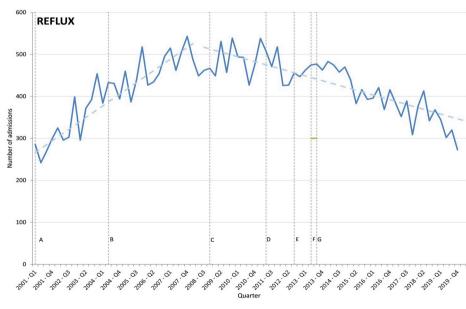
# Participant characteristics

The 25 interview participant characteristics are summarised in table 1. The job titles of other stakeholders were not predefined; this category included dietician, speech and language therapist, radiologist, gastroenterologist and general practitioner. Four general practitioners contributed insights across multiple trials, and one participant took part in an interview about EVAR (as a surgeon) and varicose veins (as an author); for this reason, the number of participants provided in the total column does not equal the total number of interviews. The participants had a median of 20 years (5–44 years) of work experience.

### Within trial results

Stroke: FOOD trial

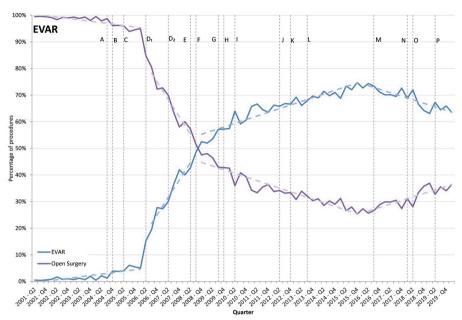
The FOOD trial, published in 2005, found that percutaneous endoscopic gastrostomy (PEG) tube feeding



**Figure 2** REFLUX trial timeline. *Note:* This figure shows the number of admissions with a primary diagnosis of gastro-oesophageal reflux disease where the patient underwent anti-reflux fundoplication surgery, along with events potentially influencing implementation of evidence-based findings from the REFLUX trials. HTA, Health Technology Assessment; NICE, National Institute for Health and Care Excellence; REFLUX, Randomised Evaluation of Laparoscopic sUrgery for refluX.

- A REFLUX recruitment commences
- B REFLUX recruitment ends
- C REFLUX HTA report published on short-term outcomes
- D LOTUS published
- E NICE approves use of LINX bead bands
- F REFLUX published
- G REFLUX HTA report published on Longer-term outcomes

# Original research



- A EVAR recruitment ends
- B EVAR 30-day mortality rates published
- C EVAR 4-year results published
- D HES introduces EVAR codes
- E EVAR authors publish discussion about common misconceptions
- F Vascunet report
- G National AAA screening programmes phased rollout commences
- H OVER trial 2-year follow-up publishedI EVAR 10-year follow-up published
- J EVAR HTA report published with up to 10-year follow up
- K OVER trial 9-year follow-up published
- L National AAA screening programs in place & Publishing Individual-level surgeon 30-day mortality rates commence
- M EVAR 15-year follow-up published
- N EVAR HTA report published with up to 15-year follow up
- O NICE draft guidelines published
  - OVER trial 14 year follow up published

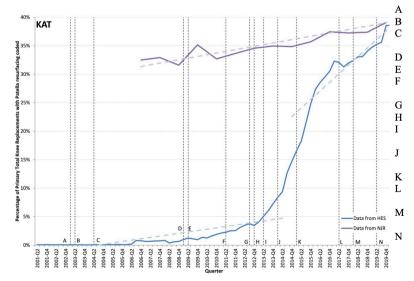
Figure 3 EVAR trial timeline. Note: This figure shows the percentage of EVAR and open surgeries performed for elective admissions with a primary diagnosis, along with events potentially influencing implementation of evidence-based findings from the EVAR trial. EVAR, EndoVascular Aneurysm Repair; HTA, Health Technology Assessment.

was no more effective and caused more negative side effects than NG tube feeding. PEG tube use started to decrease only in 2013 (figure 1). A break was estimated in 2013 (p<0.001, Supremum Wald statistic=127.59), followed by a significant downward trend (beta coefficient: -0.04 (95% CI -0.05 to -0.03) p<0.001).

Before the FOOD trial, PEG tube use was supported by evidence from a trial published in 1996 with just 30 participants.<sup>26</sup> The FOOD trial produced higher quality evidence supporting the use of NG tubes with 321 participants (CFIR Intervention domain). Our

interviews shed light on the delay of at least 8 years between findings and practice. Early on, staff were reluctant to use NG tubes because patients tended to pull them out (CFIR Inner Setting domain). A study supporting the use of some restraints was published in 2007 that increased staff confidence.<sup>27</sup>

There was a lot of nursing literature, which was very much pushing against any form of restraint [which was] seen as unethical. And I think, hopefully, we now have a more balanced view, that



KAT recruitment ends

National Joint Registry commences

Cochrane protocol for review of "Patella resurfacing in total knee arthroplasty" – not converted into review KAT 2-year follow up published

Patient Reported Outcomes Measures commence National Joint Registry mandatory reporting for knee replacement commences

First Getting it Right the First-Time (GIRFT) report 'Everyone Counts' initiative commences

Payment uplift for coding "patella resurfacing" in Hospital Episode Statistics database uplift

The Orthopaedic Data Evaluation Panel starts including knee replacements in their database

Second Getting it Right the First-Time (GRIFT) report Payment uplift removed in Hospital Episode Statistics database uplift

Systematic review of meta-analyses shows no functional advantage for resurfacing

Cochrane protocol for review of "Patella resurfacing in total knee arthroplasty" – since withdrawn NICE Guidelines recommend patella resurfacing

**Figure 4** KAT trial timeline. Note: This figure shows the percentage of patients having total knee replacement, who also have a code for resurfacing the patella, along with events potentially influencing implementation of evidence-based findings from the KAT trials. The blue line shows data reported in the Hospital Episodes Statistic database and the purple line shows data reported in the National Joint Registry (NJR). Data from the NJR are only published annually, so the true quarterly line may not be as smooth as is shown. KAT, Knee Arthroplasty Trial; NICE, National Institute for Health and Care Excellence.

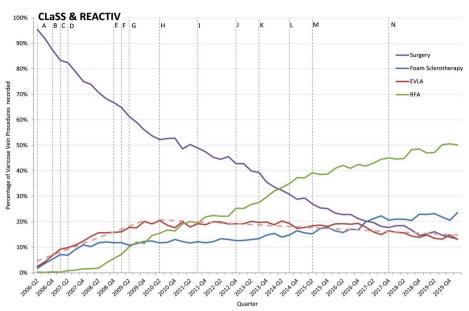


Figure 5 REACTIVE and CLaSS trials timelines. Note: This figure shows the percentage of varicose vein procedures undertaken in hospital (either inpatient or outpatient settings) by the type of procedure, along with events potentially influencing implementation of evidence-based findings from the REACTIV and CLaSS trials. CLaSS, Comparison of LAser, Surgery and foam Sclerotherapy; HTA, Health Technology Assessment; REACTIV, Randomised and Economic

you've got to take a holistic view of what you're trying to achieve. (Author)

Assessment of Conservative and Therapeutic Interventions for Varicose Veins.

This was followed in 2008 by the National Stroke Guidelines which adopted an earlier recommendation to switch to NG tubes from the NICE (Outer setting). Additionally, the General Medical Council's (GMC) 2010 guide increased staff confidence (Individual) in decisions not to tube feed patients whose quality of life would be low if they survived. 9

We are much more explicit now with families about the value of surviving with severe disability and ensuring that we've established the patient's wishes to a much greater extent than we did in the past. So, it's interesting, isn't it? Because that wasn't one of the original hypotheses that the FOOD trial was testing. But it's proved to be part of a landscape which has prompted us to think in more detail about what it means to survive with a severe disability. (Surgeon) A "Payment by Results" rolled out to all Trusts; REACTIV HTA report published

- B Bid submitted to commissioned call for CLaSS trial
- C Collection of reliable wait time data commences
- D NICE Interventional procedure guidance released for sclerotherapy
- E CLaSS recruitment commences
- F McKinsey report released about "procedures of low clinical value"
- G Patient Reported Outcome Measures (PROMS) commences
- H "Payment by Results" changed to best practice rather than mean cost
- I Trial published favouring RFA over EVLA
- J CLaSS trial recruitment ends
- K NICE guidelines published about interventional treatments for varicose veins
- L Short-term results published for CLaSS trial
- M CLaSS HTA report published
- N PROMs ceased for veins and hernia

Increasing awareness of the importance of quality care in stroke was also aided by Public Health England's Act FAST (Face, Arm, Speech, and Time) campaign in 2009,<sup>30</sup> the NICE quality standard prompting admission to specialty stroke wards in 2010,<sup>31</sup> and the start of the Stroke Sentinel National Audit in 2013 (Outer setting).<sup>32</sup> These guidelines support collaborations across a diverse array of staff, including but not limited to dieticians and speech and language therapists (Individual).

In conclusion, the FOOD trial was the first stage in a series of events that unfolded over many years that did eventually result in a change in practice. In terms of the CFIR framework, the FOOD trial provided the necessary preliminary evidence to motivate a change in practice that only occurred after changes in the outer setting: additional evidence and publication of national guidelines convinced practitioners that they could use the NG tubes safely and effectively.

Topic	Trial	Authors	Surgeons	Other	Total
Stroke	FOOD	1	1	2	4
Gastro-oesophageal reflux disease	REFLUX	0	1	6	7
Abdominal aortic aneurysm	EVAR	1	2	5	8
Knee replacement	KAT	1	2	5	8
Varicose veins	REACTIV/CLaSS	3	3	5	11

# Original research

Gastro-oesophageal reflux disease: REFLUX trial

Despite the REFLUX trial finding superior outcomes for laparoscopic surgery (fundoplication) compared with conventional medications, the use of surgery declined (figure 2). The cumulative sum test confirms a break in 2008 (p<0.001, Supremum Wald statistic=222.36), after which there is a downward trend (beta coefficient: -3.78 (95% CI -4.59 to -2.98), p<0.001).

The downward trend that started in 2008 continued despite the 2011 publication of the large LOTUS trial replicating the REFLUX trial findings (Intervention).<sup>33</sup> One potential explanation for the continuing decrease could be that an alternative surgery system, called LINX, was approved by NICE in 2012 (Outer setting and Intervention).<sup>34</sup> However, very few LINX surgeries have been recorded on HES. Across participant categories, interviews quickly converged on an explanation for why surgical interventions had not increased: reduced general practitioner referrals (Outer setting).

We're sort of dependent on our referral pathways which often will come either through gastroenterology or direct from GPs [general practitioners]. And then once they are referred to us, normally that's people that are already a bit or at least partially aware of what anti-reflux surgery involves. And a lot of the patients we see, if they're diagnosed with pathological reflux, we'll proceed with surgery in general. (Surgeon)

General practitioners believed that patient symptoms could be managed through medication-based treatments and lifestyle modifications (Individual). This was supported by NICE guidelines that recommend surgery only for patients who do not wish to continue acid suppression therapy (Outer setting). While the REFLUX trial's longer term cost-effectiveness analyses support surgery, shorter term barriers appeared to preclude increases. For instance, general practitioners believed that the system lacked the capacity to support a large increase in referrals (Individual and Inner setting), and commissioning bodies were not convinced by the formal cost-effectiveness model (Outer setting).

You've missed out on probably the most influential layer and that's the CCG [clinical commissioning group] layer. Bottom line is if the medical conservative therapy, omeprazole, lansoprazole, whatever, it's relatively cheap as chips, and I wouldn't say we quite dish it out like smarties but it's a nice easy fix. (General practitioner)

In conclusion, clinical practice has not changed in the direction anticipated by the REFLUX trial. While evidence from two large trials suggests that surgery is effective, the use of low-cost medication of established effectiveness dominates surgical interventions for gastro-oesophageal reflux disease. Abdominal aortic aneurysms: EVAR trial

In line with the EVAR trial's initial 30-day trial, the use of endovascular repair increased rapidly from 2004 to about 2012 (figure 3). For endovascular surgery, a break is identified in 2006 (p<0.001, Supremum Wald statistic=616.90), after which there is an upward trend (beta coefficient: 3.27 (95% CI 2.31 to 4.24) p<0.001). Another break occurs in 2008 (p<0.001, Supremum Wald statistic=165.08), followed by a flatter increasing trend (beta coefficient: 0.69 (95% CI 0.59 to 0.79) p<0.001). A final change occurs in 2016 (p<0.001, Supremum Wald statistic=165.08), followed by a decreasing trend (beta coefficient: -0.66 (95% CI -0.88 to -0.44), p<0.001).

All changes in practice closely track the evolving evidence (Intervention). The initial increase in 2004 tracks the 30-day findings favouring endovascular surgery, first published in *The Lancet* that year. The second change tracks publication of the 8-year follow-up, which was published in 2010 in the *New England Journal of Medicine* and found no differences in mortality between treatments. The final change tracks publication of the 15-year follow-up, which was published in 2016 in *The Lancet* and revealed a mortality cross-over, such that the all-cause mortality rate was higher for endovascular than for open surgery after 8 years. The second surgery after 8 years.

Interview participants noted that the initial results favouring endovascular repair were appealing to clinicians, patients and hospital administrators (Outer setting, Inner settings, Individual, Process). Not only did endovascular repair initially result in lower mortality rates but also reduced pain, and quicker hospital discharge.

The surgeon's main preoccupation is reducing the absolute risk in the perioperative period ... it is a very painful event both from the family and from the surgeons' [point of view]. (Surgeon)

Patients get quicker better, they like it [EVAR]. Hospital beds are becoming fewer in number, and critical care beds are becoming fewer in number and difficult to get. These are quicker operations from which, compared to open surgery, you can send them quicker. (Surgeon)

In 2008, a Vascunet report stated that the UK had the highest 30-day mortality rates for elective open repair in Europe (Outer setting).<sup>39</sup> In response, the National Health Service's annual screening programme started a phased rollout (Process), during which increases in EVAR were facilitated by training programmes to enhance individual surgeon capabilities (Individual) and hospital capacity to manage increased caseloads (Inner setting). Efforts were also put into improving the design of stents.

I've gone to many, many, many vascular surgical meetings, and it was always about the EVAR and always about how you could improve EVAR, and

I never once heard anyone talk about open surgery and how I've learnt to do something differently that improves my outcomes. And it's almost like you were a dinosaur if you were talking about open surgery rather than the latest gizmo, so I think there's a huge amount of psychology and finance that is driven these manufacturers want to sell. (Radiologist)

Large-scale meta-analyses support the mortality cross-over<sup>40</sup> found in EVAR's 15-year follow-up. In 2016, the use of endovascular repair started to decline. In 2018, NICE published draft recommendations that elective endovascular repair should not be offered to patients, largely informed by their cost-effective analyses (Intervention and Outer setting).<sup>41</sup> Interviewees questioned whether the proposed guidelines meet patient needs and whether they were feasible to implement (Inner setting and Individual). In March 2020, NICE's revised guidelines were published emphasising a need for shared decision-making (Outer setting and Process).<sup>42 43</sup>

In summary, changes in practice tracked the actional findings as they matured over lengthening follow-up periods. We found use of EVAR increased in line with short-term benefits before declining. The latest findings show a trade-off between short-term and long-term mortality outcomes. This nuance is reflected in the current NICE guidelines.

### Total knee replacement: KAT trial

In line with the KAT trial's finding, HES data show patella resurfacing started increasing before publication of the trial, see the blue line in figure 4.<sup>44</sup> A cumulative sum test confirms a change in practice during 2015 in the third quarter (p<0.001, Supremum Wald statistic=532.0298), followed by a steep upward shift (beta coefficient=0.008; 95% CI 0.005 to 0.015), p<0.001).

Interview participants expressed concerns about the validity of the HES data (Individual and Inner setting). A coding expert explained that the payment structure was altered in 2013/2014, such that knee replacements coded with resurfacing received a payment uplift, which was removed in 2017/2018. Multiple participants suggested that we consider data from the National Joint Registry (NJR) for which reporting this procedure became mandatory in 2011. In figure 4, the purple line displays data from the NJR and shows a more gradual increase from 33% in 2007 to 39% in 2019.

The increasing trend in resurfacing is supported by NICE's 2020 guidance (Outer setting).<sup>47</sup> The participants perceived the recommendation as largely driven by cost-effectiveness evidence (Intervention).

The evidence is really around the cost. The recommendation stems from the cost-effective analysis and the cost of secondary surgery. So, I think surgeons put different weight on that information than they

do on satisfaction, functional outcomes, and other metrics. (Surgeon)

Participants noted geographical variations in practice, where resurfacing never occurs in some countries and in other countries is the norm; yet, patient outcomes do not differ. Additionally, there are variations in outcomes across implant brands and types. In the absence of reliable patient benefits (Outer setting), participants interpreted the move towards resurfacing as being defensive in preventing a temptation to resurface later, and as being largely guided by practitioner training and habits (Inner setting and Individual). A participant noted that the 20-year follow-up is in progress, which could generate new evidence.

It may be there are more problems with the patella resurfacing in the longer term. And if there is a problem with the resurfacing, they tend to be catastrophic, whereas just a late resurfacing is not catastrophic. So, I think there's still a lot more to go with this trial. (Author)

In summary, we found that practice is increasing in line with KAT trial evidence and that current NICE guidelines support these practice changes.

### Varicose veins: REACTIV and CLaSS trials

Changes in practice have not occurred in the direction anticipated by the REACTIV and CLaSS trials. Three changes in practice can be observed in figure 5. First, the use of traditional surgery has decreased from approximately 95% to 10%. Second, in 2010 the use of endovenous laser ablation increased (p<0.001, Supremum Wald statistic=387.05), but this increase started before the study results were published. Third, for radiofrequency laser ablation, there was a break in 2013 (p<0.001, Supremum Wald statistic=80.45), after which its use increased, and it becomes the dominant procedure.

Interview participants converged on common explanations for the decrease in traditional surgery having to do with decommissioning in the early 2000s bolstered by the McKinsey report in 2009 (Outer setting).<sup>50</sup>

There was a list of low-priority treatments that you ought to look outright and find somewhere, which would produce, oh, there was a lot of argy-bargy about it... and varicose veins were on it. And that also, you see, will have been influential. (Author)

Additionally, as the NICE approved less invasive surgical procedures, traditional varicose vein surgery became less attractive (Outer setting and Intervention). The NICE approved radiofrequency laser ablation in 2004,<sup>51</sup> endovenous laser ablation in 2005<sup>52</sup> and ultrasound-guided sclerotherapy therapy in 2007.<sup>53</sup>

The same mechanism of action underlies radiofrequency laser ablation and endovenous laser ablation, that is, both are 'endothermal' treatments. Participants expressed that the use of either procedure would be

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largely influenced by what equipment organisations made available (Inner setting).

Radiofrequency ablation got quite heavily sold by the people who made the equipment ... the big teaching hospitals in vascular units have tended to adopt the endovenous laser, the laser therapies, whereas district general hospitals have been more inclined to take radiofrequency ablation. And part of that is about equipment. (Author)

The use of radiofrequency laser ablation became dominant over endovenous laser ablation in 2011, coinciding with the publication of a Danish trial finding superior outcomes for radiofrequency laser ablation (Intervention).<sup>54</sup> Finally, NICE's 2013 treatment guidelines recommend that patients are first offered endothermal ablation, and if unsuitable then ultrasound-guided foam sclerotherapy, and if unsuitable then traditional surgery (Outer setting).<sup>55</sup>

In conclusion, treatments applied for varicose veins have not changed in the direction anticipated by the REACTIV trial or the CLaSS trials. Instead, changes were more greatly influenced by commissioning constraints, the availability of equipment and evidence produced by a Danish trial which favoured an alternative procedure not included in REACTIV and CLaSS trials.

### Across trial results

Many of the CFIR constructs were identified as both barriers and facilitators in each trial (detailed in table 2 for completeness). In the three implemented trials, a greater number of constructs were identified as facilitators (n=44) than barriers (n=34). For non-implemented trials, a greater number of constructs were identified as barriers (n=41) than facilitators (n=28).

Evidence from sources apart from the trial in question was mentioned as a reason for non-adoption in the three trials where evidence did not affect practice and in the trial where uptake was delayed. Alternative sources of information justified non-implementation of the results of the two varicose vein trials and the REFLUX trial. Alternative information regarding risks of tube removal delayed adoption of the FOOD trial. We discerned no further clear patterns to describe implementation versus non-implementation of trial findings. For example, while the 'Cost' construct was a consistent barrier for all three non-implemented trials, 'Cost' was also discussed as a barrier for an implemented trial. While constructs related to the inner setting (eg, 'Structure', 'Culture' and 'Available Resources') were identified as facilitators in the three implemented trial, these constructs also acted as barriers in the some implemented trials or were not consistently identified as barriers in the nonimplemented trials.

### DISCUSSION

Our mixed method study illustrates that many factors influence the implementation of evidence-based findings. All six trials included in our study produced clear conclusions, and all were rigorously conducted and adequately powered to confirm their original hypotheses. The expectation of the funder at the time the trial was funded was that practice should change where a hypothesis was confirmed. We found that clinical practice moved in the direction anticipated in three trials only (50% were implemented and 50% were not implemented). Therefore, our study supports the previous literature. However, our study adds an understanding of why this happens and reveals a more nuanced evolution of implementation over the previous two decades.

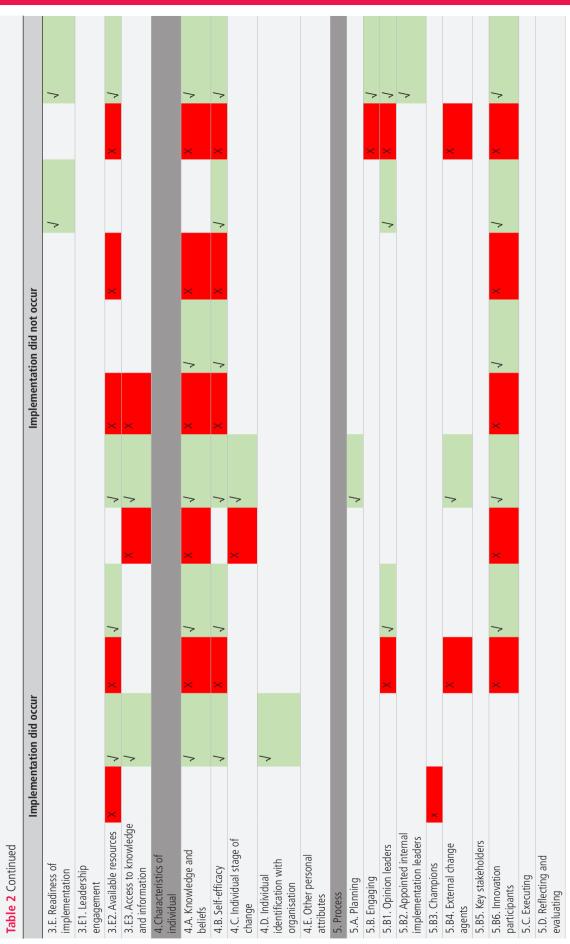
Consider first the three trials where practice did follow evidence. In the FOOD trial, it was new evidence regarding the advantages of NG tube feeding and accumulating endorsements by respected organisations in the outer setting, such as NICE, that produced a gradual shift in stroke practice. In the other two trials, KAT and EVAR, trial evidence was also interpreted in context of other evidence. Such evidence must have influenced adoption of KAT trial findings even before the trial findings became available. Then when the findings were published, we find that evidence outside the trial tempered wholesale adoption of evidence from the trial itself.<sup>56</sup> In EVAR, the evidence evolved, and this was reflected in practice. First, when the initial positive findings were published NICE ruled in favour of EVAR, and then funds were quickly allocated to the inner setting to purchase equipment and to train practitioners. Later, when the long-term results showed increased complications from EVAR, NICE first recommended against EVAR but then took a softened line to accommodate tradeoffs between short-term and long-term outcomes that may turn on patient preferences.<sup>5</sup>

Next, we consider the three trials where practice did not move in the anticipated directions. In all trials, the relative merits of the intervention decreased as alternative evidence mounted. With regard to REFLUX, NICE supported surgery only if patients do not improve with medication treatments offered by general practitioners in the context of evidence on the effectiveness of such drug therapy. Timplementation of the finding for varicose vein trials (REACTIV and CLaSS) superseded by evidence favouring a third treatment: radiofrequency ablation. NICE currently supports varicose vein surgery as a third-line treatment, after radiofrequency ablation and sclerotherapy, which demonstrates the ability of policy organisations to synthesise expanding pools of evidence.

# Strengths and limitations

A strength of our study stems from its mixed methods design. Our previous study tracked the implementation

FOOD CFIR domains and Barrier constructs 1. Innovation	plementa	Implementation did occur	,				Implement	Implementation did not occur	occur			
and	QC		EVAR		KAT		REFLUX		REACTIV		CLaSS	
. Innovation		Facilitator	Barrier	Facilitator	Barrier	Facilitator	Barrier	Facilitator	Barrier	Facilitator	Barrier	Facilitator
characteristics												
1.A. Innovation source												
1.B. Evidence strength		~	×	>	×	>	×	>	×	>	×	>
1.C. Relative advantage		>	×	>	×		×		×			>
1.D. Adaptability												
1.E. Trialability												
1.F. Complexity		>	×		$\times$	>		>	×		$\times$	>
1.G. Design quality and												
packaging												
1.H. Cost			×	>		>	×		×		$\times$	
2. Outer setting												
2.A. Needs and resources		~	×	>			×		×		×	>
of those served												
2.B. Cosmopolitanism												
2.C. Peer pressure					$\times$	>					$\times$	>
2.D. External policies and		>	×	>		>	×		×	>	×	>
incentives												
3. Inner setting												
3.A. Structural		7	×	<b>&gt;</b>		>	×					
characteristics												
3.B. Networks and		>				>	×	>	×	>	×	>
communications												
3.C. Culture		>	×	>	×	>			×		×	
3.D. Implementation			×									
climate												
3.D1. Tension for change			×									
3.D2. Compatibility X			×	>		>	×					
3.D3. Relative priority		~					×					
3.D4. Organisational			×									
incentives and rewards												
3.D5. Goals and feedback												
3.D6. Learning climate												



of three emergency orthopaedic trial findings using quantitative methods only. We extend these findings by examining six new trials. Our explanatory mixed method approach allowed us to consult subject experts on the topics of interest and helped to expand on the limited conclusion we can draw from quantitative HES data alone. For example, the interviewees highlighted potential inaccuracies in the KAT trial and helped us access alternative data to cross-check our findings. For the REFLUX trial, our test relied on the frequency of procedures rather than the proportion, as the HES database does not record the reasons these participants are referred. If medications are managing severe symptoms well, then this appears appropriate. However, if patients with severe symptoms are unduly suffering by not being offered a cost-effective surgery, then evidence alone may not change practice where other factors do not support its use.

A limitation of our study relates to the scope and size. The procedures identified in our prioritisation process were all elective surgeries and findings may be different in other areas, such as emergency surgery. Even within the domain of surgery, we have only six trials in our series, and cannot make any quantitative generalisations. Within each trial, we conducted a small number of interviews. Although theoretical saturation was judged to have been reached, it may be that a different pool of interviews could produce new themes. As a consequence of our snowball sampling, many healthcare professionals would be known by the study authors and clinical/research community. Despite this, we expect readers will find these six trials illustrative of reasons why results from pragmatic RCTs may or may not be adopted in practice.

We analysed our qualitative findings according to the CFIR. Our interview questions were framed openly and allowed participants to explore the issues they felt were most important in explaining the quantitative results displayed as graphical findings. This flexible method of interviewing means that we may have overlooked some constructs. However, all the CFIR domains were highlighted in our results, although some (eg, Outer setting) were identified more than others (eg, Process) (see table 2). It is possible that some constructs were not identified that could have altered uptake of findings but did not. For example, lack of training or equipment would have limited uptake of EVAR or patella resurfacing, but this problem did not arise.

### Implications for research commissioners

Our findings suggest that clinical and managerial practice are responding to research evidence. However, it is the totality of evidence that influences uptake, not just the results of individual trials. Questions remain for the research commissioning process regarding how implementation should be considered before a trial is funded. For example, the varicose vein trials did not

produce the anticipated change, but this was because another technology was preferable to those evaluated in the trials. It would be unrealistic to expect funding bodies to only support 'winners'. We could argue that the NIHR HTA programme has made a valuable contribution to the question of varicose vein treatment, notwithstanding its failure to influence practice in the hypothesised direction.

Our study provides strong evidence that the whole system is sensitive to emerging evidence and that organisational structures are in place to assimilate accumulating evidence holistically. In line with the previous evaluations of the HTA programme, patient involvement in innovation or implementation was evident across our trials and the knowledge generated is disseminated to promote awareness of the trial results.

We found that decisions often turn on evidence external to any particular study, and it follows that the investigators in a particular study may not be the most appropriate vehicle for promoting the uptake of their findings. In our view, funders should not focus on ensuring applicants state how they will disseminate their findings but instead need to work in partnership with authors and be jointly responsible for ensuring that findings are accessible and properly considered in the UK and abroad promptly where actionable results emerge. Situating implementation scientists in this collaborative process could facilitate the translation of evidence-based findings. While we are aware of instances, such as CRASH 2 trial, 59 where one trial has substantially influenced practice, our findings suggest that such a result is the exception rather than the rule. Evidence-based practice should be built around assimilating the totality of evidence rather than a simple 'question and answer' paradigm.

# **CONCLUSION**

Early in the 2000s, independent research teams converged on a common time lag for evidenced-based findings to influence clinical practice: 17 years.<sup>4 5</sup> Nearly 20 years later, we have no such simple message. Where the evidence from a trial was not implemented this was not because that evidence was not considered. While practice does not always change in the direction indicated by clinical trials, our results suggest that individuals, official committees and professional societies do assimilate trial evidence. Research trial evidence was considered along with evidence from other trials and relevant non-trial evidence. Decision-makers seem to respond to the totality of evidence such that there are often plausible reasons for not adopting the evidence of any one trial in isolation.

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- stripping for great saphenous varicose veins. *Br J Surg* 2011:98:1079–87.
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### Supplemental Materials 1. Summary of Six HTA Randomized Controlled Trial findings

- Stroke: The Feed Or Ordinary Diet (FOOD) trial compared the proportion of patients surviving without disability after being admitted to hospital with a stroke and experiencing either nasogastric tube feeding or percutaneous endoscopic gastrostomy tube feeding. Nasogastric tube feeding was identified as the superior treatment.[1]
- Gastro-oesophageal reflux disease: The Randomised Evaluation of Laparoscopic sUrgery for reflux (REFLUX) trial compared reflux severity after laparoscopic fundoplication to continued medical management. Surgery was identified as the superior treatment. [2,3]
- Abdominal Aortic Aneurysm: The EndoVascular Aneurysm Repair (EVAR) 1 trial compared mortality for patients after experiencing endovascular or
  open repair. Their 30-day results favoured endovascular repair. [4] EVAR 2 results compared endovascular repair to no surgery for patients unfit for open
  surgery and were more nuanced; thus, the current study focuses on EVAR 1.
- Knee Replacement: The Knee Arthroplasty Trial (KAT) compared patient-reported knee function and pain after a total knee replacement with or without patella resurfacing. [5] While the patient-reported outcomes did not differ, the cost-effectiveness analysis supported patella resurfacing.
- Varicose Veins 1: The Randomised and Economic Assessment of Conservative and Therapeutic Interventions for Varicose Veins (REACTIV)[6] trial
   compared patient-reported outcomes after experiencing surgery over conservative treatments. Surgery was identified as the superior treatment.
- Varicose Veins 2: The Comparison of LAser, Surgery and foam Sclerotherapy (CLaSS)[7] compared patient-reported outcomes after experiencing
  endovenous laser ablation, surgery, or sclerotherapy. Endovenous laser ablation was identified as the superior treatment.

Clinical Area	Trial acronym (yea was published in th <i>Technology Assessn</i> journal)	e <i>Health</i> Comparison	Patient Inclusion criteria	Primary outcomes	Superior treatment
Stoke	FOOD (2006)	nasogastric vs percutaneous endoscopic gastrostomy feeding tubes	admitted to hospital with stroke	<ul> <li>mortality</li> <li>poor outcome at follow-up (Modified Rankin Scale of 4 or 5)</li> </ul>	nasogastric feeding
Gastro- oesophageal reflux disease	REFLUX (2008)	laparoscopic surgery (fundoplication) vs continued medical management	reflux disease symptoms for 12+ months controlled by medication	<ul><li>REFLUX questionnaire score</li><li>NHS costs</li></ul>	laparoscopic surgery
	REFLUX (2013)	5-year follow-up	5-year follow-up	REFLUX questionnaire	laparoscopic surgery
Abdominal aortic aneurysm (AAA)	EVAR 1 (2012)	endovascular repair vs open repair	fit for open repair, 60+ years old, and AAA measuring 5.5+ cm	mortality (operative, aneurysm related and all cause)	endovascular repair
Knee replacement	KAT (2014)	resurfacing patella vs not resurfacing	experiencing primary knee replacement surgery	Oxford Knee Score	resurface patella
Varicose Veins	REACTIV (2006)	surgical treatment (ligation, stripping, and phlebectomies) vs conservative treatment	having a leg varicose vein larger than 5mm with reflux	• clinical effectiveness measured with short-form 6D	traditional surgery
	CLaSS (2015)	endovenous laser ablation vs surgery vs sclerotherapy	having a leg varicose vein, CEAP grade 2 or above	<ul> <li>Aberdeen Varicose Vein Questionnaire</li> <li>health-related quality of life at 6 months</li> <li>cost-effectiveness</li> </ul>	endovenous laser ablation

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# Supplemental Materials 2. Data extraction quantitative codes

Trial	Diagnosis codes	Procedure/Operation codes	Time	Indicator	Additional details about our
			period		data extraction.
FOOD	Primary diagnosis of: I61.x – Intracerebral haemorrhage I63.x – Cerebral Infarction I64.x – Stroke, not specified as haemorrhage or infarction	G44.5 - fibreoptic endoscopic percutaneous insertion of gastrostomy <b>OR</b> (G34.2 – creation of temporary gastrostomy <b>AND</b> G44.8 - other therapeutic fibreoptic endoscopic operations on upper gastrointestinal tract)	Q2 2001- Q1 2020	Proportion Denominator First admission for a patient with first recorded ICD-10 diagnosis code matching those in previous column, and who stayed at least one night in hospital	For the FOOD trial, data could only be extracted for the number of percutaneous endoscopic gastrostomy tube insertions because nasogastric tube insertions were not recorded
	(exclude anyone who didn't stay overnight unless they died)			Numerator: Admissions meeting the denominator criteria and the procedure codes outlined in previous column.	
REFLUX	K21 - Gastro- oesophageal reflux disease	G24.3 – Anti-reflux fundoplication using abdominal approach	Q2 2001- Q1 2020	Count All admissions with ICD- 10 diagnosis code and a procedure code detailed in prior columns	For the REFLUX trial, only surgical treatments could be captured and not conservative medical management;
EVAR	I71.4 - Abdominal aortic aneurysm, without mention of rupture I71.9 - Aortic aneurysm of unspecified site, without mention of rupture  (Restricted to elective admissions)	(Excluded procedure codes labelled emergency)  Open heart surgery  L19.x - Other replacement of aneurysmal segment of aorta  L21.x - Other bypass of segment of aorta  L22.x - Attention to prosthesis of aorta  L49.x - Other replacement of aneurysmal iliac artery	Q2 2001- Q1 2020	Proportion Denominator All first elective admission for an abdominal aortic aneurysm with a repair  Numerator: Admissions meeting the deominator criteria and where there was an endovascular repai	Restricted to elective admissions based on admimeth and restricted to first admission per patient

		T	T T	
	x - Other bypass of iliac artery			
L52.:	x - Reconstruction of iliac			
arter	7			
L23.	- Plastic repair of aorta and			
	o end anastomosis of aorta			
	2 - Plastic repair of aorta using			
	avian flap			
	3 - Plastic repair of aorta using			
	graft			
	3 - Other specified plastic			
	of aorta			
	9 - Unspecified plastic repair			
of ao				
	x - Other open operations on			
	(except L25.3 Open			
	lectomy of bifurcation of			
aorta				
	x - Other open operations on			
	artery (except L53.2 - Open			
	lectomy of iliac artery)			
	- Revision of reconstruction			
	ving aorta			
L65.:	2 - Revision of reconstruction			
invol	ving iliac artery			
	vascular repair			
	x – Transluminal insertion of			
stent	graft for aneurysmal segment			
of ao				
	x - Transluminal operations on			
	rysmal segment of aorta			
	5 - Transluminal aortic stent			
	with fenestration NEC			
	7 - Transluminal aortic			
	thed stent graft NEC			
Utano	alou stellt graft IVEC			

REACTIV & CLaSS	Not used as diagnoses not routinely recorded in outpatient setting.	Surgery L84 – combined operation on vein of leg L85 – ligation of vein of leg L87 – other operations of vein of leg EVLA L88.1 - Percutaneous transluminal laser ablation of long saphenous vein L88.3 - Percutaneous transluminal laser ablation of varicose vein of leg NEC RFA L88.2 - radiofrequency ablation of varicose vein of leg Foam Sclerotherapy L86.2 - Ultrasound guided foam sclerotherapy for varicose vein of leg	Q2 2006-Q12020 Non-surgical treatments of varicose veins are undertaken in outpatient setting – the earliest data available is 2006	REACTIV Count First admission with diagnosis code of I83 (varicose veins) and the patients underwent a surgery; excluding previous admissions with a diagnosis of varicose veins with ulceration (I83.0, I83.2)  CLaSS Proportion. Denominator: All outpatient appointments or inpatient admissions where the patient underwent a treatment for varicose veins, with one of the OPCS codes listed. Restricted to the first treatment per patient Numerator: Number of attendances with the respective OPCS4 code.	For the trials about varicose veins, CLaSS and REACTIV, we plotted the proportions of three treatments investigated in the CLaSS trial (traditional surgery, endovenous laser ablation, and foam sclerotherapy), along with a fourth called radiofrequency ablation as per the coding advice received. For REACTIV this was the first surgery performed, regardless of whether a patient had any prior non-surgical treatment.  For CLaSS if multiple types of procedure were recorded at the same time, we attributed them using the following order: Foam Sclerotherapy, EVLA, RFA, Surgery

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# **Supplemental Materials 3. Interview Guide**

### **OPENING QUESTIONS**

Researcher: Wonderful, now to help characterise you in my report, could you describe your job title and how many years you have worked in this area?

Participant: [says job title and years in practice]

Researcher: Thank you, my records indicate that you can talk to us about one of the main recommendations made in the [HTA trial(s)], specifically that [describe recommendation]. Yes or No: Do you think that this recommendation has been taken up in NHS practice?

Participant: [yes/no]

Researcher: To assess whether this recommendation has been taken up in NHS practice, our research team has used the Hospital Episode Statistics database to trace the number of times the recommended procedure was used from 2003 through 2020. Generally, our results seem to indicate that [indicate what the HES finding seem to be saying, and show graph created].

### MAIN QUESTION – ABOUT POTENTIALLY INFLUENTIAL FACTORS

Researcher: Now the main purpose of this interview is to gather your insights as to why this recommendation [has or has not] been taken up. For example, there might be something about the intervention that influenced whether it was taken up, or maybe there is something about the individuals or macro-organizations they work in. And now is when the interview should become much more flexible and guided by you. I will try to ask follow-up questions as you explain why you believe the intervention [has or has not] been taken up.

Participant: [given time to describe factors]

Researcher Probe questions to ensure all CFIR Domains are addressed, these should be used flexibly acknowledging that many of the domains may be naturally addressed by participants without prompts:

- Process: Please, describe any initiatives created to disseminate this recommendation. Who were
  they lead by, were there any local champions, was there any outside monitoring or feedback?
- Intervention Characteristics: Tell me about any factors related to the intervention or the study that influenced implementation. For example, maybe another treatment was developed as or after the study was conducted that was more effective than the study's recommended treatment?
- Characteristics of Individuals: Do you think that the surgeons themselves had an influence? For example, are surgeons aware of the recommendation? Do they agree with the recommendation? Why/why not?
- Inner setting: Please describe factors within the NHS's working structures that may have influenced use of this intervention? For example, in your opinion does the NHS support changes in practice like this? Who would lead this change or make it a priority for surgeons, and did they do so for this study? Why/Why not?
- Outer setting: Do you think that factors outside the NHS's working structure may have influenced
  whether this intervention was implemented? For example, can you describe how patients'
  preferences influenced its use, or any external policies or incentives that influenced its use?

### CLOSING

Researcher: It has been great to speak with you today. Do you have any other questions, comments or concerns you would like to express before we end this interview?

Participant: [either offers questions to which the researcher responds or does not have any questions]

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# Supplemental Materials 4. Qualitative Analyses

Temporal: Events confirmed in time from participant interviews or documents reviewed.

To confirm events, the lead researcher KAS reviewed documents participants recommended and conducted internet searches. Only confirmed events are reported.

### **FOOD**

# Jan 1996 – Previous paper published

- Norton B, Homer-Ward M, Donnelly MT, Long RG, Holmes GK. A randomised prospective comparison of percutaneous endoscopic gastrostomy and nasogastric tube feeding after acute dysphagic stroke. *BMJ*. 1996 312(7022):13-6. doi: 10.1136/bmj.312.7022.13
- "[The FOOD Trial came] following the result of the Norton, et al. paper in the BMJ, I think it was, which randomized 32 patients and found a 70% reduction in death related to use of PEG. So, that had caused in the years before we did the FOOD trial an upsurge, we felt, in enthusiasm for PEG, which really wasn't justified by the evidence, because the trial was not done well and didn't report important function outcomes. So, that particular FOOOD trial, FOOD three, was dominant in an era where there was an enthusiasm for PEG caused for a very small and not very robust studies and quite a lot of observational work." (-F1.Author)

# March 2005 – FOOD trial first published in The Lancet

Dennis MS, Lewis SC, Warlow C, FOOD Trial Collaboration. Routine oral nutritional supplementation for stroke patients in hospital (FOOD): a multicentre randomised controlled trial. The Lancet. 2005. 365(9461):755-63. doi: 10.1016/S0140-6736(05)17982-3

# National Stoke Guidelines have been produced.

- 2004 Does <u>not</u> recommend NG tubes: "Too few studies have been performed, and these have involved too few patients. PEG feeding may improve outcome and nutrition as compared with NGT feeding"
  - https://www.google.com/url?sa=t&rct=j&q=&esrc=s&source=web&cd=&ved=2ahUKEwjFjbqR1N3zAhUUgFwKHea1D-gQFnoECAMQAQ&url=https%3A%2F%2Felearning.medistra.ac.id%2Fpluginfile.php%2F592%2Fmod\_folder%2Fcontent%2F0%2FStroke%2520Guidelines%25202ed.pdf%3Fforcedownload%3D1&usg=AOvVaw1bdEwLgQzqBvajFEz5sj2o
- 2008 July Recommends NG tube considered before PEG <a href="http://www.wales.nhs.uk/documents/RCP%20Guidelines%203rd%20Edition%2Epdf">http://www.wales.nhs.uk/documents/RCP%20Guidelines%203rd%20Edition%2Epdf</a>
- 2012 September Recommends NG tube considered before PEG <a href="https://www.strokeaudit.org/Guideline/Historical-Guideline/National-Clinical-Guidelines-for-Stroke-fourth-edi.aspx">https://www.strokeaudit.org/Guideline/Historical-Guideline/National-Clinical-Guidelines-for-Stroke-fourth-edi.aspx</a>
- 2016 July recommends NG tube considered before PEG <a href="https://www.strokeaudit.org/SupportFiles/Documents/Guidelines/2016-National-Clinical-Guideline-for-Stroke-5t-(1).aspx">https://www.strokeaudit.org/SupportFiles/Documents/Guidelines/2016-National-Clinical-Guideline-for-Stroke-5t-(1).aspx</a>

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"It might have been NICE or it might have been the Intercollegiate Guidelines Network... I think the guidelines have generally gone along with the FOOD trial results, which suggest that, yep, start tube feeding early, persist as long as you can, and switch to a PEG if you need to but not in the early period." (-F1.Author)

# February 2006 - NICE guidelines for "Nutrition support in adults Oral nutrition support, enteral tube feeding and parenteral nutrition"

- Recommends NG for short term use <a href="https://www.nice.org.uk/guidance/cg32/evidence/full-guideline-194889853">https://www.nice.org.uk/guidance/cg32/evidence/full-guideline-194889853</a>. Current NICE 2017 guidelines continue to support <a href="https://www.nice.org.uk/guidance/cg32">https://www.nice.org.uk/guidance/cg32</a>
- "We're much more content now than we wouldn't been than to talk about palliative care for someone with stroke, with severe disability. And, also a phenomenon that's only recently, sort of actually formulated into any kind of professional description, and that's the notion of feeding at risk." (-F2.Surgeon)

# August 2007 – Study supporting use of bridles published

- Beavan JR, Conroy S, Leonardi-Bee J, Bowling T, Gaynor C, Gladman J, Good D, Gorman P, Harwood R, Riley J, Sach T, Sunman W. Is looped nasogastric tube feeding more effective than conventional nasogastric tube feeding for dysphagia in acute stroke? Trials. 2007. 8:19. https://doi.org/10.1186/1745-6215-8-19
- "The other thing that probably has influenced practice as well is a relatively small well, the introduction of restraint to keep NG tubes in. First with things like mittens, which haven't been properly evaluated, but then there was a small trial performed in Nottingham/Derby, from memory, which looked at the effectiveness of putting a nasal loop, and that increased/improved the duration and the effectiveness of NG feeding." (-F1.Author)
- "There's a lot of nursing literature, which was very much pushing against any form of restraint, seen as unethical. And I think, hopefully, we now have a more balanced view. That you've got to take a holistic view of what you're trying to achieve. And it isn't always unethical to restrain in some way to achieve better adherence to a given intervention." (-F1.Author)
- "One of the cultural changes in practice that must've occurred probably about 10 years ago is the increase in the use of nasal bridles and mittens for patients as well. And both of those, I think, have increased the survivability of nasogastric tubes when being used for feeding." (-F2.Surgeon)

# 2007 - Growing recognition of stroke as a subdiscipline.

- Stroke Medicine only recognized as a subdiscipline in 2007 <a href="https://www.healthcareers.nhs.uk/explore-roles/doctors/roles-doctors/medicine/stroke-medicine">https://www.healthcareers.nhs.uk/explore-roles/doctors/roles-doctors/medicine/stroke-medicine</a>
- [researcher asks why it took so long for a change in practice to start] "At that point [when the trial was published], stroke, per se, was certainly not in this trust seen as a real speciality, it was not as high profile as maybe it is now. So certainly, here, stroke patients were cared for more for within acute medicine or within elderly care rather than as a stroke speciality. And it was only sort of after this time that stroke was a speciality, certainly in this area became more recognized." (-F3.Other-stroke dietician)

# February 2009 – ACT FAST stroke campaign launched by Public Health England

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• Flynn D, Ford GA, Rodgers H, Price C, Steen N, Thomson RG. A time series evaluation of the FAST National Stroke Awareness Campaign in England. *PLoS One*. 2014. 9(8):e104289. doi: 10.1371/journal.pone.0104289.

# June 2010 – Stroke in adults Quality standard [QS2]

Prompt admission to specialist acute stroke units <a href="https://www.nice.org.uk/guidance/qs2/chapter/Quality-statement-1-Prompt-admission-to-specialist-acute-stroke-units">https://www.nice.org.uk/guidance/qs2/chapter/Quality-statement-1-Prompt-admission-to-specialist-acute-stroke-units</a>

# July 2010 – General Medical Council's Treatment and care towards the end of life: good practice in decision making

- https://www.gmc-uk.org/ethical-guidance/ethical-guidance-for-doctors/treatment-and-care-towards-the-end-of-life
- "Culturally, there's been a big change in attitudes toward managing nutrition and hydration. So, since the GMC brought out their guidelines about meeting nutritional needs and avoiding prolonging intolerable life (is that the phrase that they use), the dieticians and myself at least we use that quite a lot to try to get doctors really think about the appropriacy of non-oral feeding." (F4.Other-Speech and Language Therapist)

# January 2013 - Stroke Sentinel National Audit started

- https://www.strokeaudit.org/About-SSNAP/SSNAP-Clinical-Audit/Data-Collection.aspx
- "The RCP Stroke Guidelines are what we follow... There's other things where we meet the stroke sentinel National audit Programme, so we try to fit in with that as well." (-F4.Other-Speech and Language Therapist)

### October 2014 - Five Year Forward View

Recommended promoting "specialised" services using the example of stroke care <a href="https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf">https://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf</a>

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### REFLUX

Date factor occurred confirmed by independent search

# May 2011 - LOTUS trial published with similar conclusions

- Galmiche JP, Hatlebakk J, Attwood S, Ell C, Fiocca R, Eklund S, Långström G, Lind T, Lundell L, LOTUS Trial Collaborators. Laparoscopic antireflux surgery vs esomeprazole treatment for chronic GERD: the LOTUS randomized clinical trial. *JAMA*. 2011. 18;305(19):1969-77. doi: 10.1001/jama.2011.626
- "Certainly, as surgeons we're aware of the results [of the REFLUX trial], this alongside the LOTUS study which happened as similar sort of time...the findings were similar in terms of long-term management of reflux surgeries." (-Refl.Surgeon)

# September 2012 - LINX® Reflux management system approved by NICE

- https://www.nice.org.uk/guidance/ipg431
- "I can't remember when the anti-reflux stuff came out about stuff like LINX®, it was a couple of years ago now." (-Ref2.Other-gastroentologist)

# April 2013 - REFLUX 5-year follow-up published in BMJ

• Grant A M, Cotton S C, Boachie C, Ramsay C R, Krukowski Z H, Heading R C et al. Minimal access surgery compared with medical management for gastro-oesophageal reflux disease: five year follow-up of a randomised controlled trial (REFLUX). *BMJ*. 2013. 346:f1908. doi:10.1136/bmj.f1908

# 2014 - NICE recommendations updated

- <a href="https://www.nice.org.uk/guidance/CG184/chapter/1-Recommendations#laparoscopic-fundoplication">https://www.nice.org.uk/guidance/CG184/chapter/1-Recommendations#laparoscopic-fundoplication</a>
  - "1.10 Laparoscopic fundoplication
    - 1.10.1 Consider laparoscopic fundoplication for people who have:
  - a confirmed diagnosis of acid reflux and adequate symptom control with acid suppression therapy, but who do not wish to continue with this therapy long term
  - a confirmed diagnosis of acid reflux and symptoms that are responding to a PPI, but who cannot tolerate acid suppression therapy. [new 2014]

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### **EVAR**

# EVAR trial result findings - only some publications are here, meant to capture the key publications and the controversy rising after the initial trials finding.

### September 2004 – EVAR 30-day mortality results published – Favour EVAR

• Greenhalgh RM, Brown LC, Kwong GPS, Powell JT, Thompson SG. Comparison of endovascular aneurysm repair with open repair in patients with abdominal aortic aneurysm (EVAR trial 1), 30-day operative mortality results: randomised controlled trial. *The Lancet*, 2004. 364(9437): 843-8. doi: 10.1016/S0140-6736(05)66627-5

"In patients with large AAAs, treatment by EVAR reduced the 30-day operative mortality by two-thirds compared with open repair. Any change in clinical practice should await durability and longer-term results." (Quote from paper)

### June 2005 – EVAR1 four year follow up published – No advantage of EVAR over open surgery.

- EVAR trial participants. Endovascular aneurysm repair versus open repair in patients with abdominal aortic aneurysm (EVAR trial 1): randomised controlled trial. *The Lancet*. 2005. 365(9478):2179-86. doi: 10.1016/S0140-6736(05)66627-5
  - "...with respect to all-cause mortality and HRQL, is more expensive, and leads to a greater number of complications and reinterventions."

    Quote from paper)

### June 2005 – EVAR2 four year follow up published – No advantage of EVAR over no surgery

• EVAR trial participants. Endovascular aneurysm repair and outcome in patients unfit for open repair of abdominal aortic aneurysm (EVAR trial 2): randomised controlled trial. *The Lancet*. 2005. 365(9478):2187-92. doi: 10.1016/S0140-6736(05)66628-7

# August 2007 — Evidence pointing to AAA not being the major cause of death for trial participants

• Greenhalgh RM, Brown LC, Powell JT. High risk and unfit for open repair are not the same. Eur J Vasc Endovasc Surg. 2007. 34(2):154-5.

# June 2008 – EVAR authors discuss common misconceptions in the interpretation of their trial findings

• Greenhalgh RM, Brown LC. The most important misinterpretations of the UK randomised trials on abdominal aortic aneurysm repair, *Scandinavian Journal of Surgery*. 2008. 97:116-20.

# 10-year follow up no difference between EVAR and Open

- April 2010 10-year follow-up United Kingdom EVAR Trial Investigators, Greenhalgh RM, Brown LC, Powell JT, Thompson SG, Epstein D, Sculpher MJ. Endovascular versus open repair of abdominal aortic aneurysm. *N Engl J Med.* 2010. 362(20):1863-71. doi: 10.1056/NEJMoa0909305
- March 2012 publication in HTA Brown L, Powell J, Thompson S, Epstein D, Sculpher M. The UK EndoVascular Aneurysm Repair (EVAR) trials: randomised trials of EVAR versus standard therapy. *Health Technology Assess*. 2012;16(9):1-128. doi: 10.3310/hta16090

# 15-year follow up, favours Open surgery

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- October 2016 The Lancet publication of 15-year follow-up Patel R, Sweeting MJ, Powell JT, Greenhalgh RM for the EVAR trial investigators. Endovascular versus open repair of abdominal aortic aneurysm in 15-years' follow-up of the UK endovascular aneurysm repair trial 1 (EVAR trial 1): a randomised controlled trial. *The Lancet*. 2016. 388: 2366-74. doi: 10.1016/S0140-6736(16)31135-7
- January 2018 publication in HTA Patel R, Powell JT, Sweeting MJ, Epstein DM, Barrett JK & Greenhalgh RM. The UK EndoVascular Aneurysm Repair (EVAR) randomised controlled trials: long-term follow-up and cost-effectiveness analysis. *Health Technology Assessment*. 2018;22(5): 1-132. doi: 10.3310/hta22050

### OVER trial findings - similar to EVAR trial in methodology but conducted in the USA Veterans Administration

• "An American EVAR trial kind of stated and finished a bit later and did not show the same trend, so there aren't many people who are completely convinced." (-E2.Surgeon)

### October 2009 -OVER trials 2 year follow up favours EVAR

• Lederle FA, Freischlag JA, Kyriakides TC, et al. Outcomes Following Endovascular vs Open Repair of Abdominal Aortic Aneurysm: A Randomized Trial. *JAMA*. 2009. 302(14):1535-1542. doi:10.1001/jama.2009.1426

# November 2012 - OVER trial 9 year follow up no difference between EVAR and Open surgery - EVAR has higher reintervention rates

- "Endovascular repair led to increased long-term survival among younger patients but not among older patients, for whom a greater benefit from the endovascular approach had been expected."
- Lederle FA, Freischlag JA, Kyriakides TC, Matsumura JS, Padberg FT Jr, Kohler TR, Kougias P, Jean-Claude JM, Cikrit DF, Swanson KM; OVER Veterans Affairs Cooperative Study Group. Long-term comparison of endovascular and open repair of abdominal aortic aneurysm. N Engl J Med. 2012. 367(21):1988-97. doi: 10.1056/NEJMoa1207481

# May 2019 – OVER trial 14 year follow up no difference between EVAR and Open surgery – EVAR has higher reintervention rates

• Lederle, et al. (2019). Open versus Endovascular Repair of Abdominal Aortic Aneurysm. *N Engl J Med.* 2019. 380: 2126-2135 doi: 10.1056/NEJMoa1715955.

# July 2008 - Vascunet report

- <a href="https://www.vascularsociety.org.uk/\_userfiles/pages/files/Document%20Library/ESVS\_VASCUNET\_REPORT\_2008\_BW.pdf">https://www.vascularsociety.org.uk/\_userfiles/pages/files/Document%20Library/ESVS\_VASCUNET\_REPORT\_2008\_BW.pdf</a>
- "At the very early years of your graph there were Europe wide audits that showed UK to be the worst performer in terms of 30-day mortality after elective aneurysm repair." (-E2.Surgeon)

# July 2009 - National AAA screening program phased roll out starting in July 2009 and full roll out by April 2013

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- Davis M, Harris M, Earnshaw JJ. Implementation of the National Health Service Abdominal Aortic Aneurysm Screening Program in England. *Journal of Vascular Sugery*. 2013. 57(5): 1440-5. doi: 10.1016/j.jvs.2012.10.114
- "The screening programme is starting to, you know, because it screens patients at 65, now we're not talking about the age group you're mentioning [from about 74 in the EVAR trials]... I've definitely seen a change in practice for these younger patients, and there's a greater preparedness to proceed with open surgery for young patients if they consent." (-E3.Other.radiologist)

# June 2013 – Publishing Individual-level surgeon 30-day mortality rates commences

- NHS News: Major breakthrough in NHS transparency as consultant mortality data goes online for first time https://www.england.nhs.uk/2013/06/mjr-brkthgh-nhs-transp-cons/
- "Very importantly, UK has also adopted individual surgeon levelled result reporting" (-E2.Surgeon)
- "I know from operating surgeons, they don't like, and it's nice that they don't like it, but they don't like people to die on them. And so, if 5% of your patients or 3% are going to die from an open repair in hospital while they're under your care, even though there's a long-term price to pay, I think there's a psychological bias towards the procedure which might store up fairly in the future but doesn't happen on my short-term watch." (-E3.Other-radiologist)
- "I mean, just from a purely human point of view, people don't want patients whom they know, and the families then they don't, you know, understand. And they don't want [the patient] to die under their care. And I think that influences behaviour because you know the vast, vast majority of patients will come in off the EVAR and go along, and their long-term complications 10 or 15 years might well be under another hospital, another country, another physician, and so it's kind of hidden, the penalties are hidden." (-E3.Other.radiologist)

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### KAT

# April 2003 - National Joint Registry started to collect data

- <a href="https://www.hqip.org.uk/national-programmes/joint-replacement-surgery-the-national-joint-registry/#.YX0LsC1Q3yU">https://www.hqip.org.uk/national-programmes/joint-replacement-surgery-the-national-joint-registry/#.YX0LsC1Q3yU</a>
- "We've always been rather cautious about using HES data. And I would say the best source of data, really, would be the National Joint Registry because they record the details of every implant." (-K1.Author)
- "I think the only way you're going to find out if patella resurfacing is done or not and fitting it into timescale as, I would probably not use HES data, I would use NJR data." (-K2.Other-coding expert)

# April 2004 - Cochrane protocol for review of "Patella resurfacing in total knee arthroplasty" - not converted into review

• Khan RJK, Khoo P, Fick DP, Gupta RR, Jacobs W, Wood DJ. Patella resurfacing in total knee arthroplasty. *Cochrane Database of Systematic Reviews*. 2004. 2:CD004799. DOI: 10.1002/14651858.CD004799.

# January 2009 – 1st paper published. KAT Trial Group,

- Johnston L, MacLennan G, McCormack K, Ramsay C, Walker A. The Knee Arthroplasty Trial (KAT) design features, baseline characteristics, and two-year functional outcomes after alternative approaches to knee replacement. *J Bone Joint Surg Am.* 2009. 91(1): 134-41. doi: 10.2106/JBJS.G.01074
- "The first paper would have been published at about five years, from what I remember, and presumable the HTA report published at 10 years." (-K1.Author)

# April 2009 - Patient Reported Outcome Measures (PROMs) commence.

- <a href="https://digital.nhs.uk/data-and-information/data-tools-and-services/data-services/patient-reported-outcome-measures-proms">https://digital.nhs.uk/data-and-information/data-tools-and-services/data-services/patient-reported-outcome-measures-proms</a>
- "I think most of the evidence would also suggest that there is no significant impact, particularly at the level of clinical importance, from patients, in terms of Patient Reported Outcome Measures and satisfaction rates." (-K3.Surgeon)

# April 2011 - National Joint Registry mandatory reporting for knee surgery commences.

- https://www.hqip.org.uk/national-programmes/joint-replacement-surgery-the-national-joint-registry/#.YX0LsC1Q3yU
- "[compared to the HES database...] There's still some issues with the National Joint Registry data, though initially when it started in 2003 recording data onto the NJR was not mandatory, and rates of compliance where quite poor in the first few years of the registry. Mandatory reporting only came online for the NJR I think about ten years ago." (-K3.Surgeon)

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# **September 2012 – First Getting it Right the First-Time report**

• Briggs T. Getting it Right First Time: improving the quality of orthopaedic care within the National Health Service in England. London: British Orthopaedic Association; 2012.

# December 2012 - NHS England (then NHS Commissioning Board) announced that through the 'Everyone Counts' initiative

• the activity and outcomes of surgery at individual consultant-level would be published by 30 June 2013 for ten clinical areas. <a href="https://www.njrcentre.org.uk/njrcentre/News-and-Events/Outcomes-publication-for-joint-replacement">https://www.njrcentre.org.uk/njrcentre/News-and-Events/Outcomes-publication-for-joint-replacement</a>

# April 2013 - Payment uplift

- increased payment if the knee was resurfaced by £2642. <a href="http://www.fundingrequests.cscsu.nhs.uk/wp-content/uploads/2016/11/015-patella-resurfacing-v0.1.pdf">http://www.fundingrequests.cscsu.nhs.uk/wp-content/uploads/2016/11/015-patella-resurfacing-v0.1.pdf</a>
- "I think the HES coding bit of it is plain straight down to how the codes were applied. And for this particular one there was a change in the logic, and I've emailed you the dates because I can't remember them straight off hand, where several things happened. So, you switch to creating HRGs [Healthcare Resource Groups] out of the HES codes, which were based on the basis for the payment by results. In amongst that then came the payment system that they bolted on to that. At some point I think I've sent you the dates, they switched the logic which meant that if you coded the patella resurfacing at the time of a knee replacement you got paid an uplift of a couple thousand pounds." (-K2.Other.coding expert)

# No Month 2014 - The Orthopaedic Data Evaluation Panel starts including knees in their database

- https://www.matortho.com/orthopaedic-data-evaluation-panel-odep-2/
- "ODEP is an independent group that I'm actually part of the sort of part that independently reviews combinations of implants." (-K4.Surgeon)

# March 2015 – Second First Getting it Right the First-Time report

- Briggs T. Getting it Right First Time: a national review of adult elective orthopaedic services in England. London: British Orthopaedic Association. 2015.
- "So there has been work with, you know, GIRFT as well. I guess I haven't mentioned the GIRFT because they've sort of been championing doing the patella. But again, mainly in a defensive way in that it reduces the risk of further operations, etc cetera. GIRFT have also championed other things such as trying to get the cost of implants down and lots of useful things that have tried to standardize care a bit more." (-K4.Surgeon)

### April 2017

• The second change, which occurred 2017/2018 which got rid of the extra payment for resurfacing.

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### January 2018 – Systematic review of meta-analyses showing no functional improvements for patella resurfacing

- Grassi, A., Compagnoni, R., Ferrua, P. *et al.* Patellar resurfacing versus patellar retention in primary total knee arthroplasty: a systematic review of overlapping meta-analyses. Knee Surg Sports Traumatol Arthrosc. 2018. 26: 3206-18. doi: 10.1007/s00167-018-4831-8
- "There's lots of meta-analyses and individual RCTs in this area, and essentially, when you boil it down, and most of them will show that there is a secondary reoperation rate that is higher in patients that don't have the patella resurfaced.... So essentially what you're doing is, you're balancing this secondary reoperation rate, which is where some of the recommendations from KAT come in because of the cost associated with secondary operations." (K3.Surgeon)

# April 2019 - Cochrane protocol for review of "Patella resurfacing in total knee arthroplasty" - has been withdrawn

• Khan RJK, Khoo P, Fick DP, Gupta RR, Jacobs WCH, Wood DJ. Patella resurfacing in total knee arthroplasty. *Cochrane Database of Systematic Reviews* 2019. 4: CD004799. doi: 10.1002/14651858.CD004799.pub2

### June 2020 - NICE Guidelines recommend resurfacing

- Patella resurfacing 1.7.2 Offer resurfacing of the patella to people having primary elective total knee replacement.
- Guidelines show that few trials find significant functional improvements. <a href="https://www.nice.org.uk/guidance/ng157/evidence/l-patella-resurfacing-pdf-315756469335">https://www.nice.org.uk/guidance/ng157/evidence/l-patella-resurfacing-pdf-315756469335</a> "The NICE panel were unable to draw conclusions on whether or not to recommend selective resurfacing" (page 134) and "Given the financial impact of the findings of the KAT trial (equivalent of up to £30M a year savings) the financial impact is likely to be large" (page 135)

# No Date - American Academy of Orthopaedic Surgeons supports resurfacing patella

- https://www.orthoguidelines.org/go/cpg/detail.cfm?id=1309
- Recommendation from Academy says that: "Practitioners should generally follow a Moderate recommendation but remain alert to new information and be sensitive to patient preferences." <a href="https://www.orthoguidelines.org/go/cpg/strength.cfm?id=1015">https://www.orthoguidelines.org/go/cpg/strength.cfm?id=1015</a>
- "Probably the most influential organisation is the American Academy of Orthopaedic Surgeons, and they've made their own recommendations partially based on our work." (-K1.Author)

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### REACTIV and CLASS

# July 2000 - National waitlist targets introduced.

- Push for waitlist started with "The Plan" <a href="https://webarchive.nationalarchives.gov.uk/ukgwa/+/http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH 4002960">https://webarchive.nationalarchives.gov.uk/ukgwa/+/http://www.dh.gov.uk/en/Publicationsandstatistics/Publications/PublicationsPolicyAndGuidance/DH 4002960</a>
- "Many years ago, varicose veins, there used to be two or three-year waiting lists often for varicose veins because it was seen as non-urgent...And then what happened was that they set criteria on waiting list targets, which hospitals had to get their waiting list down. What that caused was a whole load of waiting list incentives...The reality of that was that it brought the waiting lists down, but it put lots of financial pressure on commissioners. And so, the commissioners started demand management and they started creating all these referral hurdles and referral guidelines saying, "You shouldn't be treating cosmetic varicose veins. You should only be treating them if there are leg ulcers or skin changes" and so on"... So, you'll find that around the early 2000s, PCTs at that time started producing referral guidelines for varicose veins that said, "don't refer patients unless they've got skin changes or leg ulcers."" (-R.VV1.Author)

# September 2003 - Interventional procedure guidance released for Radio Frequency Ablation

• NICE. Radiofrequency ablation of varicose veins. https://www.nice.org.uk/guidance/ipg8/chapter/1-Guidance

# March 2004 - Interventional procedure guidance released for Endovenous Laser Ablation

• NICE. Endovenous laser treatment of the long saphenous vein. <a href="https://www.nice.org.uk/guidance/ipg52/chapter/1-Guidance">https://www.nice.org.uk/guidance/ipg52/chapter/1-Guidance</a>

### 2006 - Payment by Results rolled out to all trusts.

• "18. PbR [Payment by Results] began in a limited way, with national tariffs for 15 HRGs in 2003 - 04 and 48 HRGs in 2004-05. The first NHS foundation trust (FT) applicants moved to the full PbR system in 2005-06 and other trusts in 2006-07." (Page 9 https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/213150/PbR-Simple-Guide-FINAL.pdf)

# November 2006 – bid submitted to commissioned call for CLASS trial

• "The original application for this study was submitted in 2006 in response to a Health Technology Assessment (HTA) programme-commissioned call (06/45) for studies involving foam sclerotherapy" quote from Chapter 1 in HTA report <a href="https://doi.org/10.3310/hta19270">https://doi.org/10.3310/hta19270</a>

### March 2007-collection of reliable wait time data commences

• <a href="https://www.england.nhs.uk/statistics/statistical-work-areas/rtt-waiting-times/">https://www.england.nhs.uk/statistics/statistical-work-areas/rtt-waiting-times/</a>

# May 2007 – Interventional procedure guidance released for sclerotherapy

• NICE. Ultrasound-guided foam sclerotherapy for varicose veins. <a href="https://www.nice.org.uk/guidance/IPG217">https://www.nice.org.uk/guidance/IPG217</a>

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### March 2009 - McKinsey report released about procedures of low clinical value

- McKinsey for Department of Health. Achieving World Class Productivity in the NHS 2009/10 2013/14: Detailing the Size of the Opportunity. London. March 2009. See <a href="https://www.nhshistory.net/mckinsey/report.pdf">www.nhshistory.net/mckinsey/report.pdf</a>
- "One of the things that's hacked vascular surgeons off is that varicose veins had been listed in NHS documents as a low-priority treatment, and that hasn't helped." (C.VV2-Author)

# April 2009 - Patient Reported Outcome Measures (PROMs) commenced

- Routine collection of health gains for patients undergoing hip replacement, knee replacement, varicose vein and groin hernia surgery in England, based on responses to questionnaires before and after surgery. <a href="https://digital.nhs.uk/data-and-information/data-tools-and-services/data-services/patient-reported-outcome-measures-proms">https://digital.nhs.uk/data-and-information/data-tools-and-services/data-services/patient-reported-outcome-measures-proms</a>
- "The issue is that Patient Reported Outcome Measures (PROMs) are not great for varicose veins surgery. Patients always get asked early doors about it, and they remember the bruising and the battering and the fact their legs were swollen and painful and they get phlebitis and things, so they tend not to like it much." (-R.CVV4.Surgeon)

# 2010. - Best practice tariff introduced

• "The introduction of best practice tariffs in 2010-11, and a commitment to expand them in future years, has seen tariffs increasingly determined by best clinical practice rather than average costs" (Page 15 https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/213150/PbR-Simple-Guide-FINAL.pdf)

# August 2011 – Large RCT favouring Radio Frequency Ablation over laser ablation

Rasmussen LH, Lawaetz M, Bjoern L, Vennits B, Blemings A, Eklof B. Randomized clinical trial comparing endovenous laser ablation, radiofrequency ablation, foam sclerotherapy and surgical stripping for great saphenous varicose veins. *Br J Surg.* 2011. 98(8):1079-87. doi: 10.1002/bjs.7555

# July 2013 – NICE Guidelines published about interventional treatments for varicose veins.

- Interventional treatment 1.3.2 For people with confirmed varicose veins and truncal reflux: Offer endothermal ablation (see radiofrequency ablation of varicose veins [NICE interventional procedures guidance 8] and endovenous laser treatment of the long saphenous vein [NICE interventional procedures guidance 52]). <a href="https://www.nice.org.uk/guidance/cg168/evidence">https://www.nice.org.uk/guidance/cg168/evidence</a>
- "The NICE guidance by 2013 had become a hugely influential input into NHS practice, you know, very much more than many individual trials. So, you shouldn't underestimate the power of the NICE guidelines." (-C.VV2.Author)

# September 2014 – Shorter-term results published for CLASS trial

• Brittenden, et al. A Randomized Trial Comparing Treatments for Varicose Veins N Engl J Med. 2014. 371:1218-27 doi: 10.1056/NEJMoa1400781

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October 2017 - Patient Reported Outcome Measures (PROMs) ceased for veins and hernia

• https://www.england.nhs.uk/ourwork/insight/promsconsultation/

CFIR: Factors influencing implementation per trial.

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3.D. Implementation Climate Climate For change, shared for change, shared recognity capacity for change, shared recognity of involved introduction to in middle to the extensive of the shared fatter of the shared fatter developed to and appected within their organization.	in actions the better adherence in a given interestion." (#1 Author)				The 30-day results arbit containly, as you've alluded in allowed EVAR to continue. X this allows brise that I the early results were process than EVAR was not of clear in process. The evaluation of the evaluati					
3.D1. Tension for Change in Change in the Ch					The other thing is you know, having- to introduce EVAR all those years ago and to get system for doing it you know, having- to introduce EVAR all those years ago and to get system for doing it you know, it was a support to the through a shock for it if you all weapons with the total anneyancy or therefore on all that surface. The three for all that surface is the total anneyancy (EL Surgoon) (EL Surgoon).					
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3.DS. Goals & Feedback - The dopre to which goals are clearly communicated, acted upon, and fed back to staff, and alignment of the										
ned feedbooks with could be a State of the s										
thinking and evaluation.  3.E. Readliness of Implementation - Tangible and immediate indicators of organizational commitment to its decision, on implementation or commitment to its decision, on implementation.					Schmidtk	ce l	KA, et al. BMJ Qual Saf 2022;0:1–	l 6. c	loi:	Temperature my chief influence in this was seen collespose who were been to understand, it where to organizations per see. In this that the way, out know, we see primarily my former collesposes who adopt the control of the control

		We can use bridge. We don't use them very much. There are certain criteria, things like, people shouldn't be actively pulling in them. Lot, So, if they are actively pulling at them, chriscusly that do themselves, gother and to note that the dot the machine, so is it are to it with the son that the conv. If it will naple when the bridge first came in we probably used it as for me than we do now. If it will respect to the probable was expected to the year to some proper that the pulling when the probable will not the pullents we expected it for the part of the property that the property that the probable will not the pullents we request it for the part of the probable will not the pullents will not probable the property that the probable that	ubli <mark>shir</mark>	ıg Group Limited (BMJ) disclaims all liabil	ity and	physicians as to how to get better results out of technology meant that there were responsibilities an Sing from any reli	ance	but we know that surgeons just operate arryways. (chuckles) There you go. It's better it you do it before them [the surgeons]. (General 1.General practitioner)		A problem with all this research, when you're talking about research that's dealing with an area of that's moving fairly rapidly. The REACTIV trial took it think it was about 10 years ago no, must be ele something like that from when we first envisaged the trial and applied for funding to when we not the
Supplemen	ıtal materia	I think maybe when the briding first came in we probably used it a lot more than we do now. It's with experience that we're more selective about the patients we request it for. We also use mitters. So, we have a whole ream of things we have to go through obviously because it's classed as a form of	р	laced on this supplemental material which	bee	en supplied by the sauthories by				that involves fairly models. The REACTIV that local lattice is true about 10 were apon on must be a something like that from when we first excellented the trial and spelled for fairling like that from when we get in consisted the trial, and published the real form of the trial and spelled for fairling like the trial is not published the real form of the published the real fairly and the spelled for the trial to be quite all development in technology. (RW1 Auth DIM) QUALITY SAIF
		restant (* 14-0 m² sipech and runnung himregol)  - It filtrik what see kinds to in mare own bare restrictly did lood in 2000, 2000 ill vera will use brides in half bild bleden in piece (* 4-0 m² sipech more used principal himregol). We put immers on piece (* 4-0 m² sipech sipech more used in situation of the si				EXAM. These accordance is white instantiations and instantiation and instantiation of the control of the contro				
	3.E.3. Access to Knowledge & Information – Ease of access to digestible information of digestible information and the intervention and how to incorporate il into work feats.  4. Characteristics of individuals of indi	Doctors don't like to be seen to be seen to be sharing patients. The pass CME qualifiest about facilities of the property of the pass of t	4	One of the delination we have a brings to get trade, Pf hard concentrate, does an a high face for it is a specific proper COVID, or willing time over probably an entitle, and again that a supplicant bright of famil. "(PMCD Direc Conscientioppa)" To rea, 1 Peril a year were to say to people to entail pro use had probably any of the consideration of the control of t	X			"So OCEP as an independent graps, that I'm actually grant of the sunt of grant of the independent provises combination of implants. New the roll by knees exhabity their less about 2016, but you will be compared to the compared to the sunt of the	X V	
	4.A. Knowledge & Beliefs –	"I would anecdotally record that the use of PEGs in stroke has fallen significantly as well. <u>Although it</u>	<b>√</b>	1 reckon, nine times out of 10, even a combination of Gavisson and Omeprazole and tell them to	X V	"I never heard a trial more picked apart than EVAR II and it's results. And I think the	X √	"Surgeons have different views on the subject. I think one view is the surgeon doesn't want to	X V	
	Beliefic We for the control of t	I would annothed year of the time of PECIa in store his fallen spiriturely as any of <u>Allendary and Allendary and </u>		In motion, time times and will be seen a continuation of discourance in Characterists and will be been below the first and the second of the continuation of the conti		In come hand a few larmon point of part than EVART and of the few comes for the few sources are grown and the comes for the few sources are grown and the comes for the few sources are grown and the comes for the few sources are grown and the comes for the few sources are grown and the comes few sources are grown and the few sources are grown and the comes few sources are grown and the few sources for the grown and the few sources are grown and the grow		"Expenses have different cines on the school." Disk case was in the surpeon channel regist to be all the same and the school of		Photograph (You start as a GP) you might select to see people with later complication from the same when you see suggest here his register of many reasy and you share it work been the second your when you want to be a selected to the property of the prop
	4.B. Self-efficacy - Individual belief in their	The timing in which an NG tube or a PEG tube is made I think will also very much degend on		"I guess what I see my role in is being that halfway house hetween the definitive suminal and the	X	*One of the things is that UK EVAR trial 1 was one of the very early ones that started	midtke.	Kher/re not." (K3. Surgigion)  RMI Qual Saf 2022:0:1=  You with as well on I resurrace), because redustly doing it second time around it doesn't work	6 doj:	10.1136/bmigs-2022-015077  What we've seen is that it's selectal societal and a change with both societal attitude and medical think in that, actually. from going to variouse veins, one of the stateles of general surgeons sort of programs.
	Individual belief in their	The liming in which an NG tube or a PEG tube is made I think will also very much depend on whether that patient is being cared for on a stocke specialist ward or on a general medical ward. And I think concepts if the for under the stroke seem, then an MC other tonds to be obsered uniform.	V	"I guess what I see my role in is being that halfway house between the definitive surgical and the procedure on the surgeon and nothing, and I can advise what best to do." (General4-General excellination)	V	One of the things is that UK EVAR trial 1 was one of the very early ones that started recruitment in 1999, when the expertise was less planned, it was not good, understanding of the importance of instructions for us and how to get the most cut of	Α	"You fright as well do it Iresurface), because redustly doing it second time around it doesn't work and it's more expensive. So, surgeons don't like that type of pressure." (K4.Surgeon)	4	think in that, actually, from going to variouse veins, one of the stacles of general surgeons sort of public or the stacles of general surgeons sort of public or the stacles of general surgeons sort of public or the stacles of general surgeons sort of public or the stacles of general surgeons sort and

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4.C. Individual Stage of Change – Characterization of the phase an individual is in, as he or she progresses toward skilled, enthusiastic, and sustained use of the intervention.									"Language special become a considered fine, word change unless hearth a maily special teacher to change "GC Coding expertisarysocy."	X	٧	
intervention. 4.D. Individual Identification with Organization — A broad construct related to how individuals perceive the organization, and their relationship and degree of commitment with that	"(compared to NCE guidelines) <u>Inerels more consemble by the clinicises of the RCP guidelines</u> , I guess, fit more clear. You know, they come out at regular intervals—not very regular intervals—to the higher working on a new set count, I think. MCE conser cut in differ and drabs." (FI.Aufhor)		1									
organization. 4.E. Other Personal Attributes — A broad construct to include other personal first such as following first such as following of the personal construction of the personal first such as following of the personal values, competence, capacity, and learning style.												
style.  5. Process – These constructs have been interpreted to include facilitators and barriers to												
independent allong S.A. Planning S.A. Planni									The of the health blook is do what Acronic live any loss of described in the first installed blook is, do what a comprision, so love with the ordering described described with no area where they're user to use a effected type of the projectionned treatment. And we've get example, the projection of t		٧	
5.B. Engaging - Aftracting and involving appropriate individuals in the implementation and the implementation and through a combined strategy of social marketing, education, and characteristic deciration, and other similar activities.									ree to as you cook, with a six presences. You but no code name a placement			
5.81. Option Leaders  Technicate in an organization with have formal or informal attitudes and colored attitud							"Soon that the file INVEX Express cultures uses published, second, a few months after, that came a consultation document of NICE guidelines used by to enforce that the months after, that came a consultation document of NICE guidelines used by to enforce that the composite has been described produced beautiful and the NICE and th					White happened date 2009, 50°D, people were very heart of money, And throughout a let of the ex- commissions underlyind yellard excitoring various with the annual form of the extra section of the ex
5.822. Appointed Internal Implementation Implementation Implementation Individuals from within the organization who have been farmally responsibility for implementing an examplementing an examplementing an examplementing and examplement ex												
5.B3. Champions - "Individuals via ho dedicate themselves to supporting, marketing, and fairing through" and fairing through an indifference or resistance that the intervention may provide in an	Treasment (West here any champtons that specifically led you in your organization that we need to seek the support to be south, and you noted to see his needs you these source, leads in you less that PEPER participant (Inc.) the contract the contract to the source as the size of the participant (Inc.) the participant (I	х										
ESE External Change Agents of the par affiliated with a part affiliated with an outside entry with formally affiliated with an outside entry intervention decidence in a destinated develors. In the contract of the contract of the manufactures have							In appoint, EVMP is associated with the device, devices associated with immediately an emmission and control with law evident, and in my second and a control of the contro	X	From a from a monetary good of dees, you have these studies that are often funded by regiser comparises, deeper 5 the earth of the fresh an inference that because they are the one second's resident in better from member (R4-Surpeux)		٧	
5.B5. Key Stakeholders individuals from within the organization that are cliractly impacted by the innovation, a.g., staff responsible for making referrals to a new program or using a new work sprocess.												

mental material	BMJ Publishing Group Limited (BMJ) discl placed on this supplemental ma	laims all liability and responsibility and responsibility and responsibility and responsibility and the control of the control	assume that they just go and get what they feel is the most appropriate thing for them. So, it's interesting. So, it's not even, I don't even in town if it's really a part of the connect process for impact or any of my colleagues extending or smiplosty it remove. (As-Suprain)  "So know replacement surgery is generally a very successful operation. But you're right, there is this considered this second collection who are not added with their surgery, which it seems to be the contribution of the cont	reso patient part of a variable to the state of the state
		position that sheption is bushed and according in moting that stay or in the reference in mustate and residual control of the	elemental for referred or risk gos how, you know, whatever rejected on loves, whatever even a face, you know the face in core the persons to place of the sections of Stageron's "I have great of the sections as well also supported that there is no significant repeat, and interesting a section of the sectio	as long as you will be assessmable amount count day, and don't) and air in an office with you're feed as (ResCoVA (Segregor)).  Variouses with surgery was quite higher from the you could be always get as a distance of the country given and proposed by the country given and proposed by the country given and proposed by the country given and proposed given given and proposed given given and proposed given g
S.C. Executing —     Carrying out or     accomplishing the     implementation				
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