Supplement A: Culture of Value and Efficiency Technical Expert Panel (TEP)

1 Michael S. Barr, MD, MBA, FACP Professionalism & Quality, American College of Physicians 2 Lawrence P. Casalino, MD, Chief, Division of Outcomes and Effectiveness Research and The Livingston Farr and Associate Professor of Public Health, Department of Public Health, Weill Cornell Medical College 3 Michael E. Chernew, PhD Professor of Health Care Policy, Department of Health Care Policy, Harvard Medical School 4 Cathie Furman, RN, MHA Senior Vice President, Quality and Compliance, Virginia Mason Medical Center 5 Rick Gundling Vice President, Healthcare Financial Practices, Healthcare Financial Management Association 6 Helen Haskell Member, Consumers Advancing Patient Safety 7 Brent C. James, MD, MStat Executive Director, Institute for Health Care Delivery Research, Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare 8 Tricia Johnson, PhD Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University 9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management, Harvard School of Public Health Director, Care Improvement Research, Health Partners		Expert	Position and Organization
PhD The Livingston Farr and Associate Professor of Public Health, Department of Public Health, Weill Cornell Medical College 3 Michael E. Chernew, PhD Professor of Health Care Policy, Department of Health Care Policy, Harvard Medical School 4 Cathie Furman, RN, MHA Senior Vice President, Quality and Compliance, Virginia Mason Medical Center 5 Rick Gundling Vice President, Healthcare Financial Practices, Healthcare Financial Management Association 6 Helen Haskell Member, Consumers Advancing Patient Safety 7 Brent C. James, MD, MStat Executive Director, Institute for Health Care Delivery Research, Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare 8 Tricia Johnson, PhD Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University 9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	1		
Policy, Harvard Medical School 4 Cathie Furman, RN, MHA Senior Vice President, Quality and Compliance, Virginia Mason Medical Center 5 Rick Gundling Vice President, Healthcare Financial Practices, Healthcare Financial Management Association 6 Helen Haskell Member, Consumers Advancing Patient Safety 7 Brent C. James, MD, MStat Executive Director, Institute for Health Care Delivery Research, Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare 8 Tricia Johnson, PhD Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University 9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	2		The Livingston Farr and Associate Professor of Public Health,
Medical Center	3	Michael E. Chernew, PhD	
Financial Management Association Member, Consumers Advancing Patient Safety Executive Director, Institute for Health Care Delivery Research, Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare Tricia Johnson, PhD Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University Thomas MacKenzie, MD Chief Quality Officer, Denver Health Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service Lecture Vice President and Chief Operating Officer, Institute for Healthcare Improvement Senior Vice President and Director, Optum Institute for Sustainable Health Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health		Cathie Furman, RN, MHA	Medical Center
Brent C. James, MD, MStat Executive Director, Institute for Health Care Delivery Research, Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University	5	C	Financial Management Association
Vice President, Medical Research and Continuing Medical Education, Intermountain Healthcare 8 Tricia Johnson, PhD Associate Professor and Associate Chair, Graduate Program in Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University 9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	6	Helen Haskell	Member, Consumers Advancing Patient Safety
Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center for Patient Safety Research, Rush University 9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	7	Brent C. James, MD, MStat	Vice President, Medical Research and Continuing Medical
9 Thomas MacKenzie, MD Chief Quality Officer, Denver Health 10 Gregory Makoul, PhD Chief Academic Officer and Senior Vice President for Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	8	Tricia Johnson, PhD	Health Systems Management and Director, Center for the Advancement of Healthcare Value, Co-Director, Rush Center
Innovation, Saint Francis Care 11 John Ovretveit, PhD Professor and Director of Research, The Karolinska Institute, Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	9	Thomas MacKenzie, MD	
Stockholm, Sweden 12 Jerry Penso, MD, MBA Chief Medical and Quality Officer, American Medical Group Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	10	Gregory Makoul, PhD	
Association 13 Nathan Proudlove, PhD Senior Lecturer (Associate Professor), Associate Head for Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	11	John Ovretveit, PhD	
Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service 14 Jeff Selberg, MHA Executive Vice President and Chief Operating Officer, Institute for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	12		Association
for Healthcare Improvement 15 Carol J. Simon, PhD Senior Vice President and Director, Optum Institute for Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health			Teaching, IMP Division, Manchester Business School, University of Manchester, UK National Health Service
Sustainable Health 16 Sara Singer, PhD, MBA Assistant Professor of Health Care Management and Policy, Department of Health Policy and Management, Harvard School of Public Health	14	Jeff Selberg, MHA	
Department of Health Policy and Management, Harvard School of Public Health	15	Carol J. Simon, PhD	
17 Leif Solberg, MD Director, Care Improvement Research, Health Partners	16	Sara Singer, PhD, MBA	Department of Health Policy and Management, Harvard School
	17	Leif Solberg, MD	Director, Care Improvement Research, Health Partners